

Looking to the medium term

Third quarter results | 31 January 2013

Issued: 5 March 2013



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Overview

- Strong momentum continues in the business with revenue growth¹ of 26% in the quarter
- Group nine month EBITDA margins rise to 39% (2012: 35%)
- Continue to focus on organic growth with a fleet larger and younger than a year ago
- Net debt to EBITDA leverage reduced to 2.2 times (2012: 2.5 times)
- Board now anticipates full year profit ahead of its earlier expectations

¹ At constant exchange rates

Q3 Group revenue and profit

(£m)	Q3		
	2013	2012	Change ¹
Revenue	334	271	26%
- of which rental	295	243	24%
Operating costs	(213)	(185)	17%
EBITDA	121	86	45%
Depreciation	(57)	(52)	11%
Operating profit	64	34	98%
Net interest	(10)	(13)	-18%
Profit before tax and amortisation	54	21	173%
Earnings per share (p)	6.9	2.7	175%
<i>Margins</i>			
- EBITDA	36%	32%	
- Operating profit	19%	12%	

¹ At constant exchange rates

² The results in the table above are the Group's underlying results and are stated before exceptionals, intangible amortisation and fair value remeasurements

Nine months Group revenue and profit

(£m)	Nine months		
	2013	2012	Change ¹
Revenue	1,014	847	19%
- of which rental	900	759	18%
Operating costs	(617)	(555)	11%
EBITDA	397	292	35%
Depreciation	(169)	(149)	13%
Operating profit	228	143	58%
Net interest	(34)	(38)	-14%
Profit before tax and amortisation	194	105	85%
Earnings per share (p)	24.6	13.3	83%
<i>Margins</i>			
- EBITDA	39%	35%	
- Operating profit	22%	17%	

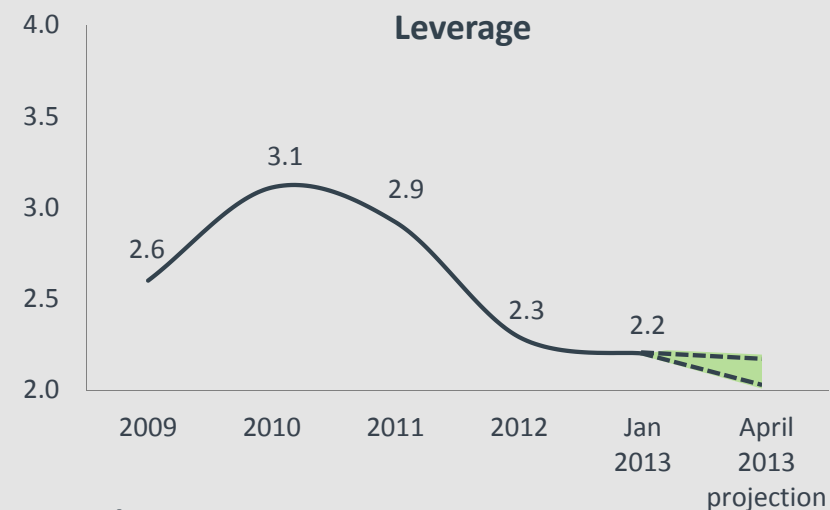
¹ At constant exchange rates

² The results in the table above are the Group's underlying results and are stated before exceptionals, intangible amortisation and fair value remeasurements

Net debt and leverage

Net debt to EBITDA continues to reduce as we invest in the fleet

(£m)	Jan 2013	Jan 2012
Net debt at 30 April	854	776
Translation impact	21	46
Opening debt at closing exchange rates	875	822
Change from cash flows	195	86
Non-cash movements	7	3
Net debt at period end	1,077	911
<i>Comprising:</i>		
First lien senior secured bank debt	766	566
Second lien secured notes	309	343
Finance lease obligations	3	3
Cash in hand	(1)	(1)
Total net debt	1,077	911
Net debt to EBITDA leverage (x)	2.2	2.5



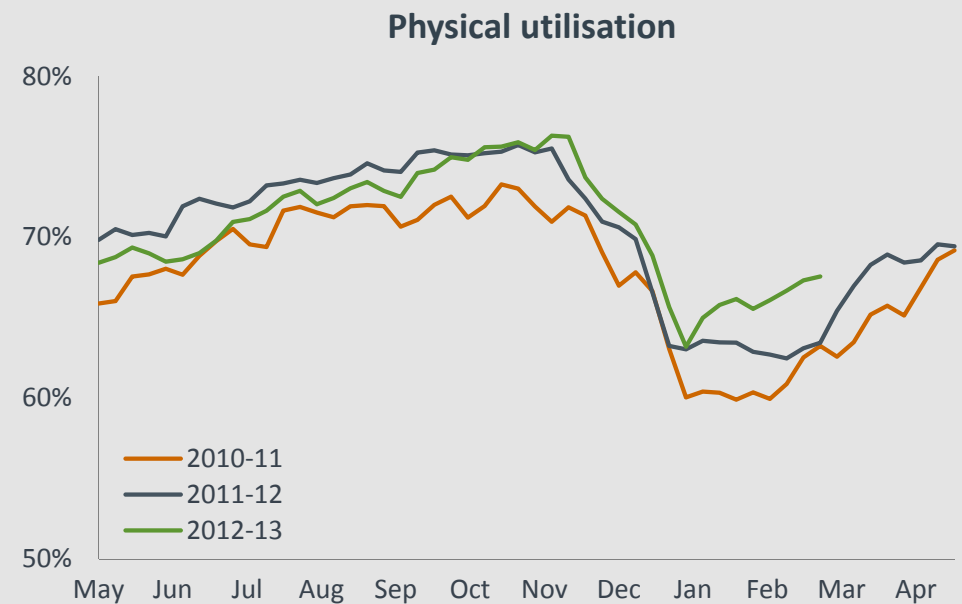
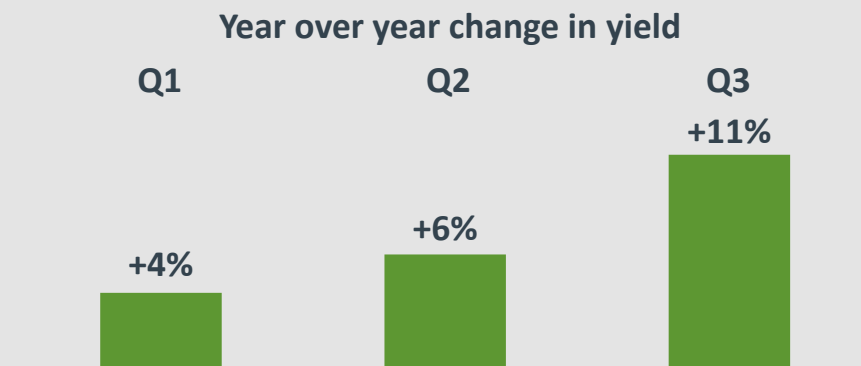
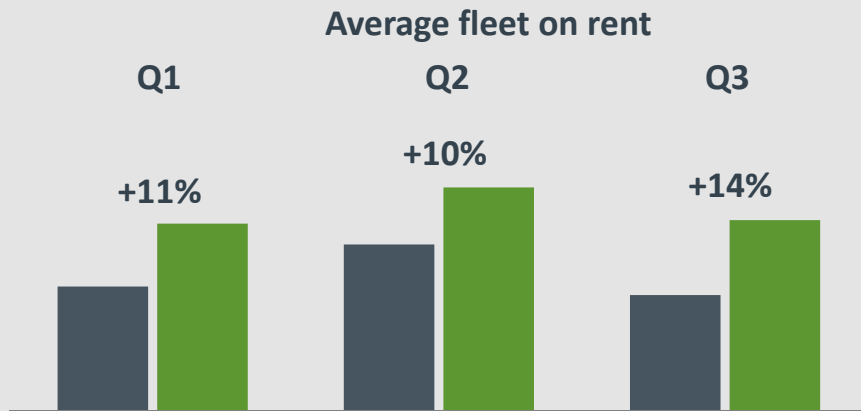
Interest

Floating rate: 71%

Fixed rate: 29%

Sunbelt revenue drivers

Continuation of strong performance in both volume and yield



Group capital plan – landed

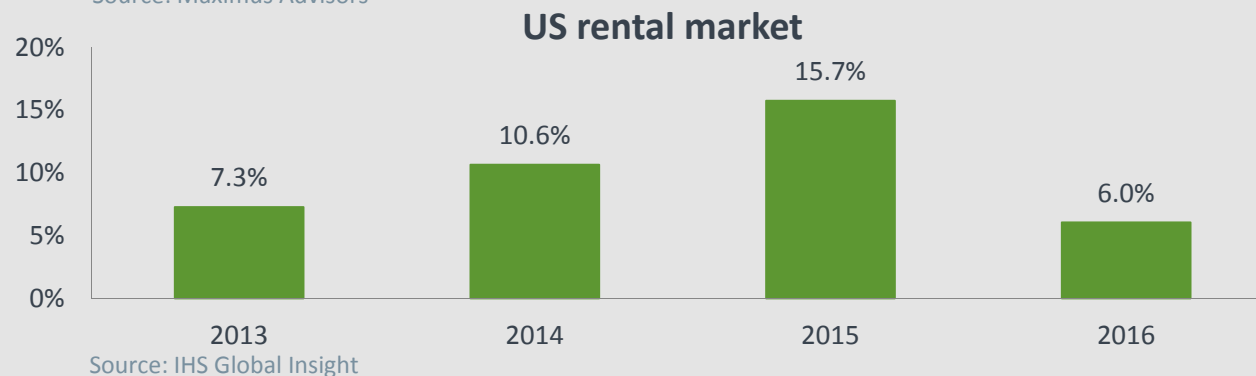
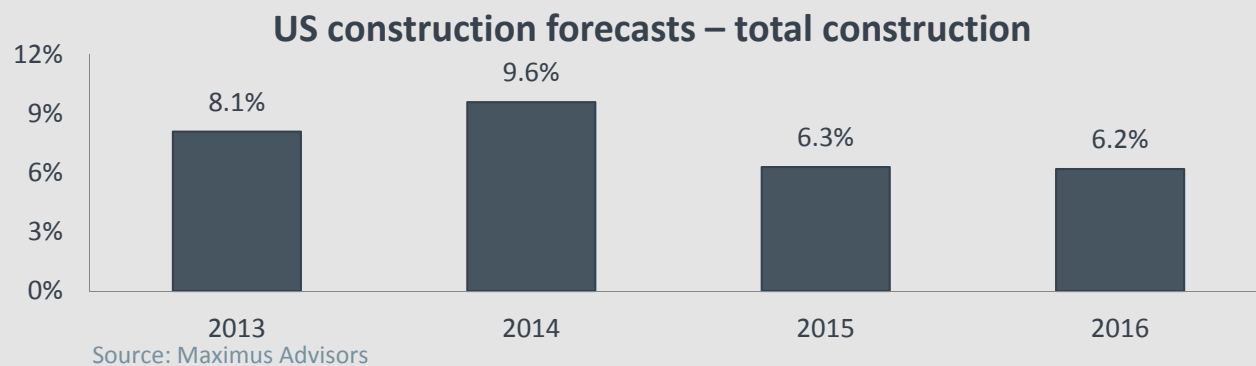
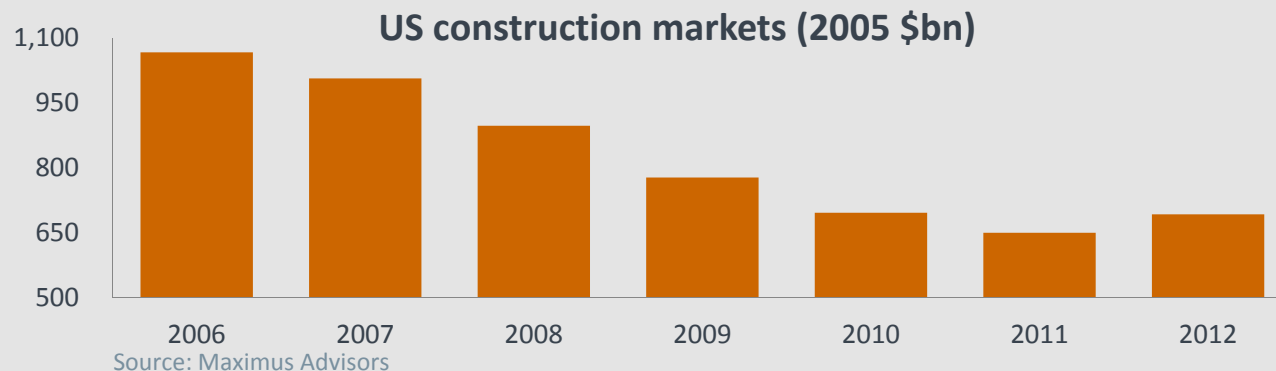
£m	Q1	Q2	Q3	Q4	Total	Fleet age
2012 Gross additions	156	97	83	140	476	
Disposals	(16)	(25)	(19)	(30)	(90)	
Net Landed	140	72	64	110	386	37

£m	Q1 Actual	Q2 Actual	Q3 Actual	Q4 Plan	Total	Fleet age
2013 Gross additions	223	118	86	123	550	
Disposals	(24)	(29)	(25)	(22)	(100)	
Net Landed	199	89	61	101	450	30

£m	Q1 Plan	Q2 Plan	Q3 Plan	Q4 Plan	Total Plan	Fleet age
2014 Gross additions	200	?	?	?	525	
Disposals	(20)	?	?	?	?	
Net Landed	180	?	?	?	?	c.28

Market outlook

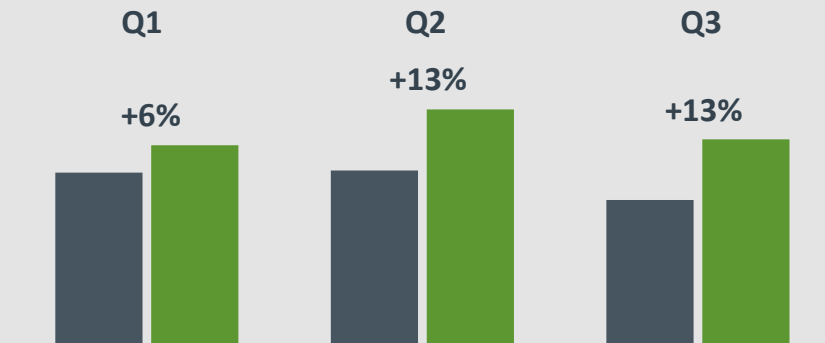
Still at historical lows but a more encouraging outlook



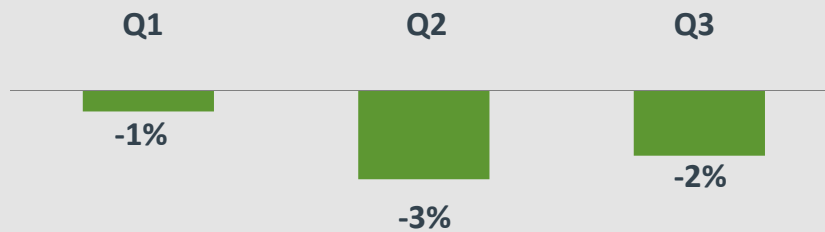
A-Plant revenue drivers

Yield affected by lower priced but higher returning new contracts

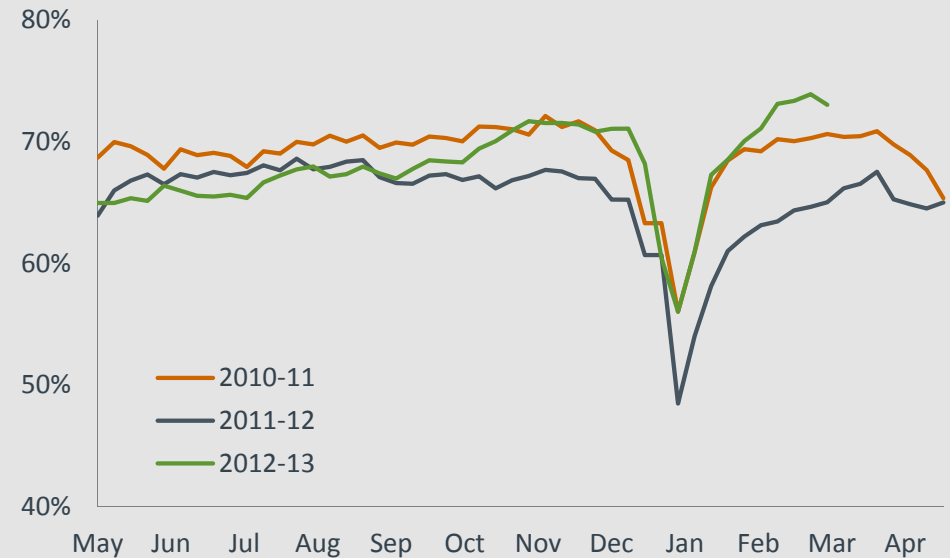
Average fleet on rent



Year over year change in yield



Physical utilisation



Summary

- With this momentum we now anticipate a full year profit ahead of our earlier expectations
- We are well-placed to see further growth over the medium term from either continued structural change or end market recovery
- With a broad range of metrics already at record levels at this stage in the cycle, together with a strong balance sheet to support medium term growth opportunities, the Board looks forward with confidence

Appendices

Divisional performance – Q3

	Revenue			EBITDA			Profit		
	2013	2012	change	2013	2012	change	2013	2012	Change
Sunbelt (\$m)	455	354	+28%	177	120	+47%	104	55	+87%
Sunbelt (£m)	284	227	+25%	110	77	+43%	64	36	+81%
A-Plant	50	44	+12%	13	11	+19%	2	-	
Group central costs	-	-		(2)	(2)	-5%	(2)	(2)	-6%
	334	271	+23%	121	86	+41%	64	34	+91%
Net financing costs							(10)	(13)	-20%
Profit before tax and amortisation							54	21	161%
Amortisation							(2)	(1)	
Profit before taxation							52	20	162%
Taxation							(18)	(7)	160%
Profit after taxation							34	13	164%
<i>Margins</i>									
- Sunbelt				39%	34%		23%	16%	
- A-Plant				26%	24%		4%	-	
- Group				36%	32%		19%	12%	

Divisional performance – LTM

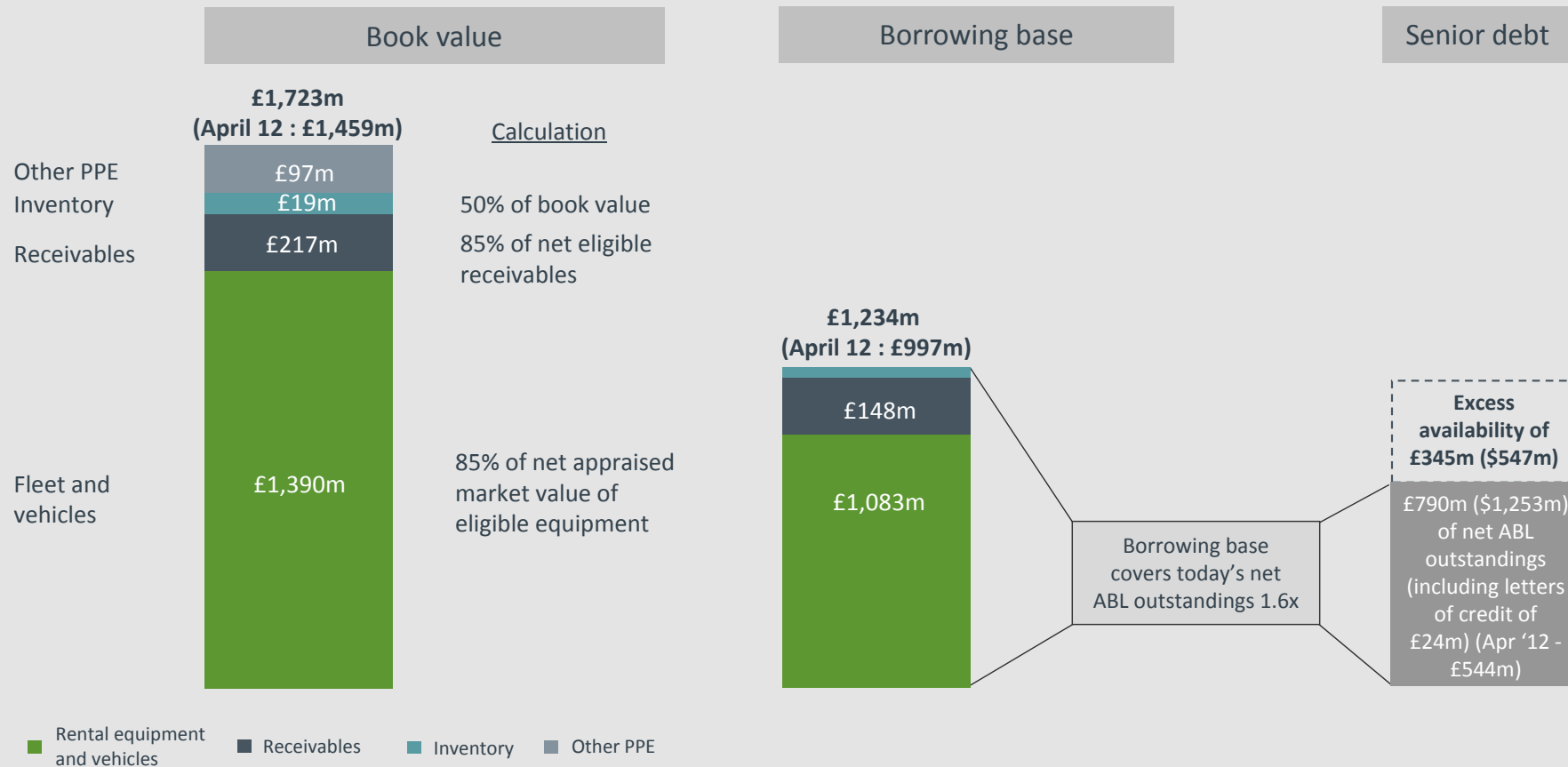
	Revenue			EBITDA			Profit		
	2013	2012	change	2013	2012	change	2013	2012	Change
Sunbelt (\$m)	1,745	1,451	+20%	696	507	+37%	419	263	+60%
Sunbelt (£m)	1,098	907	+21%	438	317	+38%	264	165	+61%
A-Plant	204	183	+12%	56	47	+21%	11	5	+120%
Group central costs	-	-		(9)	(8)	+16%	(9)	(8)	+17%
	1,302	1,090	+20%	485	356	+36%	266	162	+64%
Net financing costs							(46)	(54)	-15%
Profit before tax, exceptionals, amortisation and remeasurements							220	108	+104%
Exceptionals, amortisation and remeasurements							(23)	(25)	-7%
Profit before taxation							197	83	+137%
Taxation							(69)	(31)	+122%
Profit after taxation							128	52	+147%
<i>Margins</i>									
- Sunbelt				40%	35%		24%	18%	
- A-Plant				28%	26%		5%	3%	
- Group				37%	33%		20%	15%	

Cash flow funds organic fleet growth

(£m)	LTM										
	Jan 13	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
EBITDA before exceptional items	485	381	284	255	359	380	310	225	170	147	150
EBITDA margin	37%	34%	30%	30%	33%	38%	35%	35%	32%	29%	28%
Cash inflow from operations before fleet changes and exceptionals	452	365	280	266	374	356	319	215	165	140	157
Cash conversion ratio	93%	96%	99%	104%	104%	94%	97%	96%	97%	95%	105%
Maintenance capital expenditure	(326)	(273)	(203)	(43)	(236)	(231)	(245)	(167)	(101)	(83)	(89)
Disposal proceeds	102	92	60	31	92	93	78	50	36	32	29
Interest and tax	(64)	(57)	(71)	(54)	(64)	(83)	(69)	(41)	(31)	(33)	(40)
Growth capital expenditure	(238)	(137)	-	-	-	(120)	(63)	(63)	(10)	-	(18)
Dividends paid	(18)	(15)	(15)	(13)	(13)	(10)	(7)	(2)	-	-	(9)
Cash available to fund debt pay down or M&A	(92)	(25)	51	187	153	5	13	(8)	59	56	30

- Healthy EBITDA margins ensure significant top line cash generation throughout the cycle
- Cash from operations funds organic growth investment, tax, interest and dividends
- Historically, debt has only increased at times of large scale M&A

\$547m of availability at 31 January 2013 (January 12: \$474m)



- Borrowing base reflects July 2012 asset values
- Borrowing base exceeds facility size by \$157m (suppressed availability)