

A S H T E A D  
G R O U P  
P L C



*International Equipment Rental*

*from 415 locations*

*Quarter three results - 31 January 2006*

*Issued :7<sup>th</sup> March 2006*

# Welcome

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- George Burnett                      Chief Executive
- Ian Robson                            Finance Director

## Overview

- Record third quarter profit of £12.8m\* (2005 - loss of £0.1m)
- Sunbelt Q3 revenues up 31%, EBITA up 88%\*
- A-Plant Q3 revenues up 6%, EBITA rises from £0.1m to £1.1m
- Nine month profit increases from £18.2m to £53.0m\*
- Sunbelt's nine months EBITA rises 62.6% to \$138.4m\* (2005 - \$85.1m)
- A-Plant's nine months EBITA rises 14.7% to £10.0m (2005 - £8.7m)
- Pension deficit of £18m to be fully funded in the fourth quarter
- LTM ROI rises to 16.9%

\* Before exceptional items

## Summary results – nine months to 31 January

	<u>2006</u>	<u>2005</u>	<u>Change</u>	<u>Margins</u>	
	£m	£m	(at comparable rates)	<u>2006</u>	<u>2005</u>
Revenue	476.3	398.1	16.7%		
EBITDA +	170.3	129.7	27.9%	35.8%	32.6%
Operating profit +	85.4	52.1	58.7%	17.9%	13.1%
Profit before tax +	53.0	18.2	174.6%	11.1%	4.6%
Basic EPS +	8.8p	2.5p	219.8%		
Cash tax EPS o	13.9p	5.4p	139.7%		
Return on capital employed *	16.9%	11.5%			

+ In 2006, before exceptional items

o Earnings before exceptional items and deferred tax divided by the weighted average number of shares in issue

\* Last twelve months (LTM) operating profit before exceptional items divided by weighted average capital employed (net tangible assets plus net debt, pension fund deficit and deferred tax) computed using a quarterly average

## Summary results – three months to 31 January

	<u>2006</u>	<u>2005</u>	<u>Change</u>	<u>Margins</u>	
	£m	£m	(at comparable rates)	<u>2006</u>	<u>2005</u>
Revenue	162.5	123.4	23.9%		
EBITDA +	53.9	36.6	37.5%	33.1%	29.7%
Operating profit +	24.1	10.9	98.0%	14.8%	8.9%
Profit before tax +	12.8	-0.1		7.8%	0.0%
Basic EPS +	2.0p	-0.3p			
Cash tax EPS o	3.5p	-0.1p			
Return on capital employed *	16.9%	11.5%			

+ In 2006, before exceptional items

o Earnings before exceptional items and deferred tax divided by the weighted average number of shares in issue

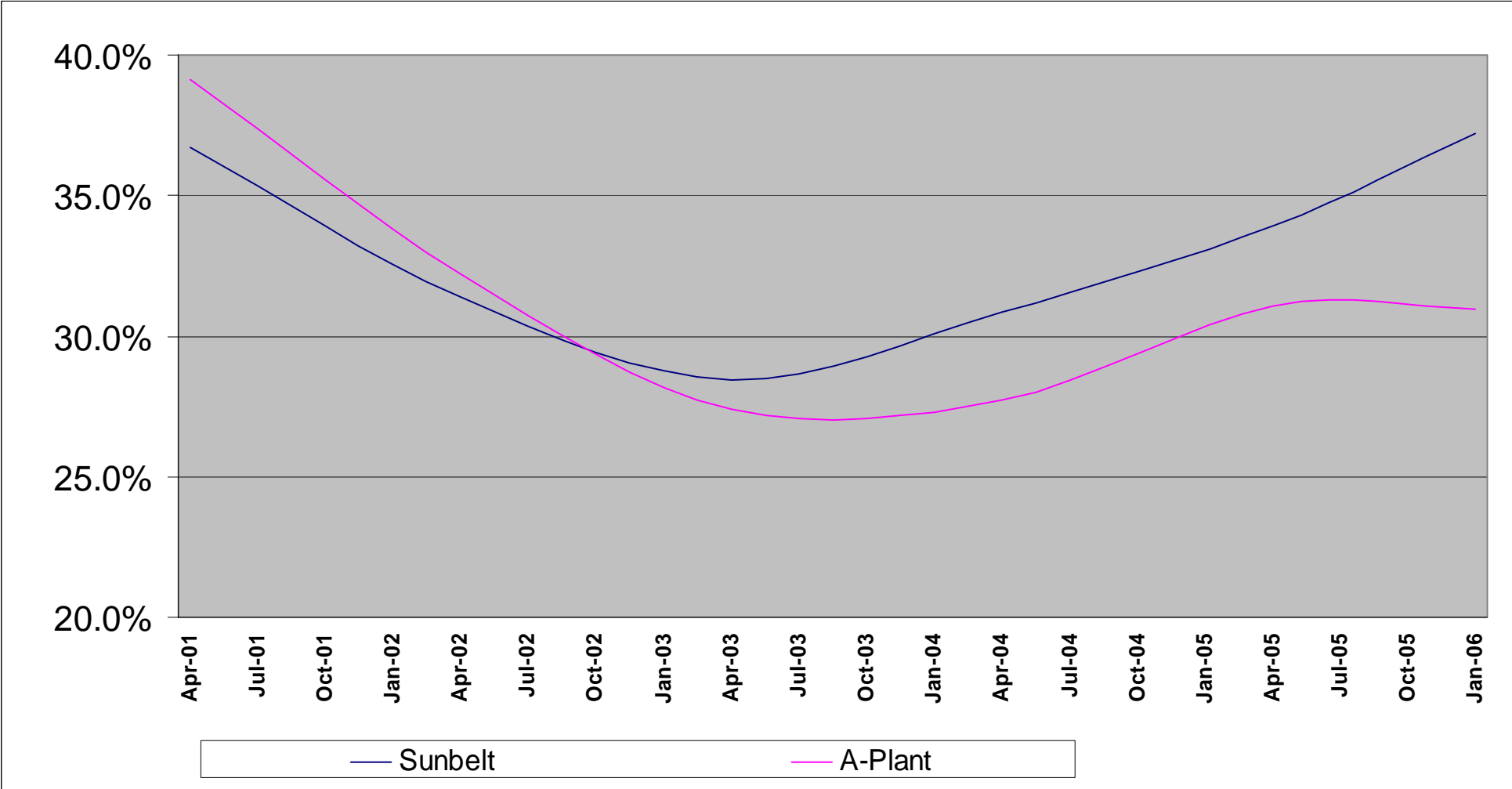
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## Revenue drivers

	<u>Third quarter</u>		<u>Nine months</u>	
	<u>Sunbelt</u>	<u>A-Plant</u>	<u>Sunbelt</u>	<u>A-Plant</u>
Average fleet size	+15.1%	+1.1%	+9.6%	-1.0%
Utilisation	+0.9%	+2.8%	+0.9%	-0.8%
Price	+ <u>15.5%</u>	+ <u>0.2%</u>	+ <u>11.7%</u>	+ <u>1.3%</u>
	+34.1%	+4.1%	+23.6%	-0.6%
Other	- <u>3.1%</u>	+ <u>2.0%</u>	- <u>0.8%</u>	+ <u>1.7%</u>
Total revenues	+ <u>31.0%</u>	+ <u>6.1%</u>	+ <u>22.8%</u>	+ <u>1.1%</u>

Looking forward, all three drivers can benefit UK rental revenue growth whereas in the US increased fleet size and price will predominate.

# LTM EBITDA margin trends



# Exceptional items

	<u>£m</u>
Proceeds from Head & Engquist litigation settlement	11.3
Profit on disposal of West Coast and Texas scaffolding stores	3.4
Post acquisition integration costs	(0.4)
Capital reorganisation costs, principally HYB early redemption	<u>(4.8)</u>
Net exceptional profit	<u>9.5</u>



## Capital expenditure

	<u>Growth</u>	<u>2006 Maintenance</u>	<u>Total</u>	<u>2005 Total</u>
Sunbelt Rentals in \$m	<u>80.1</u>	<u>115.5</u>	<u>195.6</u>	<u>93.7</u>
Sunbelt Rentals in £m	45.0	65.0	110.0	49.7
A-Plant	12.4	30.3	42.7	27.2
Ashtead Technology	<u>4.7</u>	<u>1.1</u>	<u>5.8</u>	<u>3.2</u>
Total rental equipment	<u>62.1</u>	<u>96.4</u>	158.5	80.1
Other fixed assets			<u>14.5</u>	<u>12.0</u>
Total additions			<u>173.0</u>	<u>92.1</u>

Gross capital expenditure of approximately £220m is expected for 2005/6, including £110m for growth (including \$24m of west coast scaffold disposal profits reinvested in general equipment). Gross capital expenditure in 2006/7 expected to be around £250m

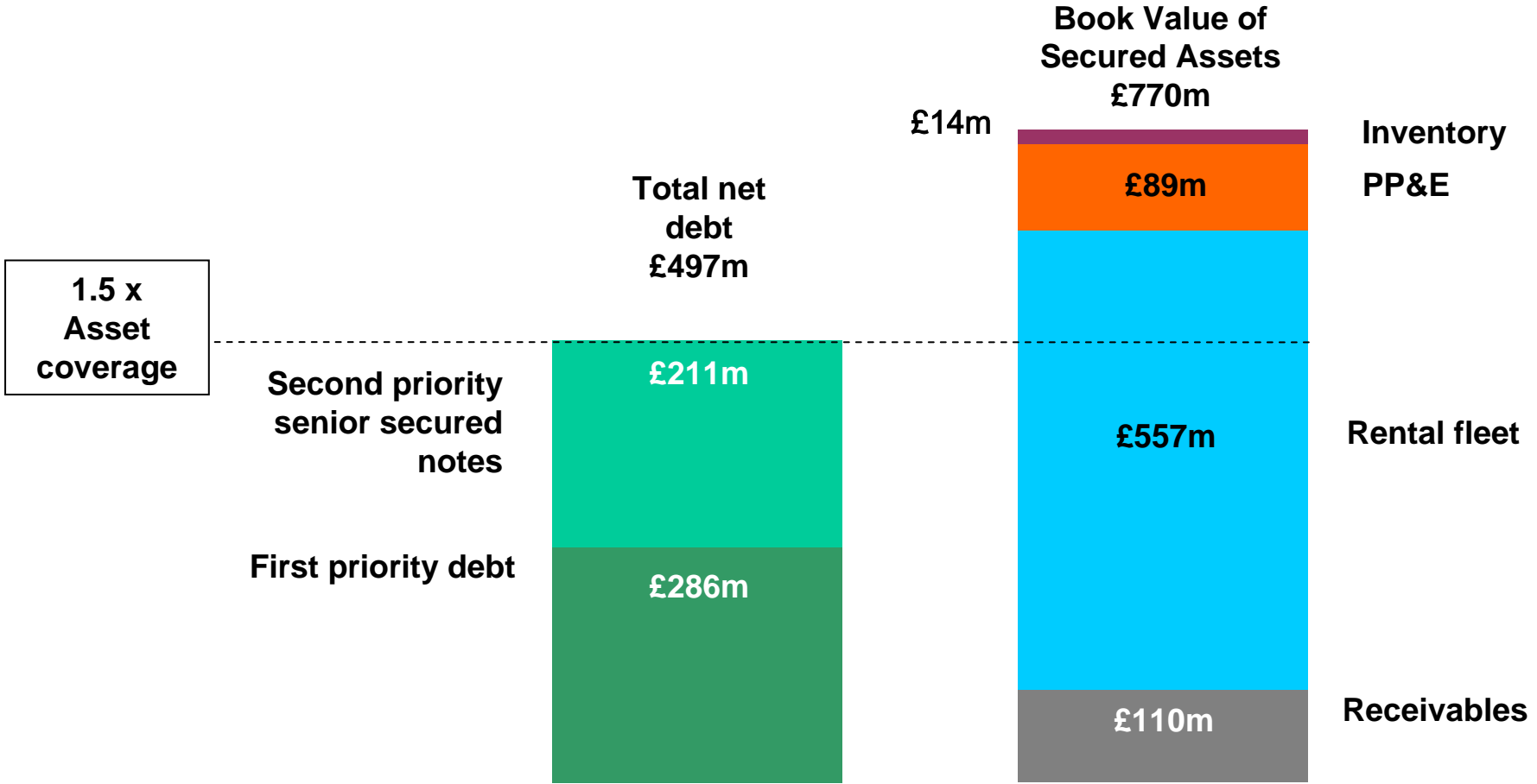
# Cashflow

	Nine months to 31 Jan		LTM to	Year ended
	<u>2006</u>	<u>2005</u>	<u>Jan '06</u>	<u>Apr '05</u>
	£m	£m	£m	£m
<b>EBITDA before exceptional items</b>	<u>170.3</u>	<u>129.7</u>	<u>210.1</u>	<u>169.5</u>
<b>Cash inflow from operations</b>	158.3	123.5	199.6	164.8
<i>Cash efficiency ratio</i>	93.0%	95.2%	95.0%	97.2%
Maintenance capital expenditure	(118.8)	(74.7)	(145.1)	(101.0)
Proceeds from sale of used rental equipment	35.7	25.4	46.2	35.9
Tax paid	<u>(1.5)</u>	<u>(0.9)</u>	<u>(1.2)</u>	<u>(0.6)</u>
<b>Free cash flow before interest</b>	73.7	73.3	99.5	99.1
Financing costs paid	<u>(27.7)</u>	<u>(22.9)</u>	<u>(35.0)</u>	<u>(30.2)</u>
<b>Free cash flow after interest</b>	<b>46.0</b>	<b>50.4</b>	<b>64.5</b>	<b>68.9</b>
Growth capital expenditure	(65.2)	(11.8)	(63.6)	(10.2)
Acquisitions and disposals	(44.3)	0.5	(44.3)	0.5
Capital reorganisation/other	<u>63.7</u>	<u>(5.7)</u>	<u>63.8</u>	<u>(5.6)</u>
<b>Reduction in total debt</b>	<u>0.2</u>	<u>33.4</u>	<u>20.4</u>	<u>53.6</u>

## Debt

	January <u>2006</u> £m	January <u>2005</u> £m	LTM January <u>2006</u> £m	LTM April <u>2005</u> £m
Net debt brought forward	482.3	532.2	497.6	532.2
Exchange movement	<u>12.2</u>	<u>(12.3)</u>	<u>9.4</u>	<u>(15.1)</u>
Opening net debt at closing rates of exchange	494.5	519.9	507.0	517.1
Reduction in net debt from cash flow	(0.2)	(33.4)	(20.4)	(53.6)
Other non-cash movements	<u>3.1</u>	<u>11.1</u>	<u>10.8</u>	<u>18.8</u>
<b>Net debt carried forward</b>	<b><u>497.4</u></b>	<b><u>497.6</u></b>	<b><u>497.4</u></b>	<b><u>482.3</u></b>
<b>Availability under ABL facility</b>	<b><u>\$291.5</u></b>	<b><u>\$110.3</u></b>	<b><u>\$291.5</u></b>	<b><u>\$156.7</u></b>
<b>Key ratios</b>				
Last 12 months EBITDA before exceptional items	210.1	164.7	210.1	169.5
Net debt to EBITDA	2.4x	3.0x	2.4x	2.8x

# Substantial asset coverage

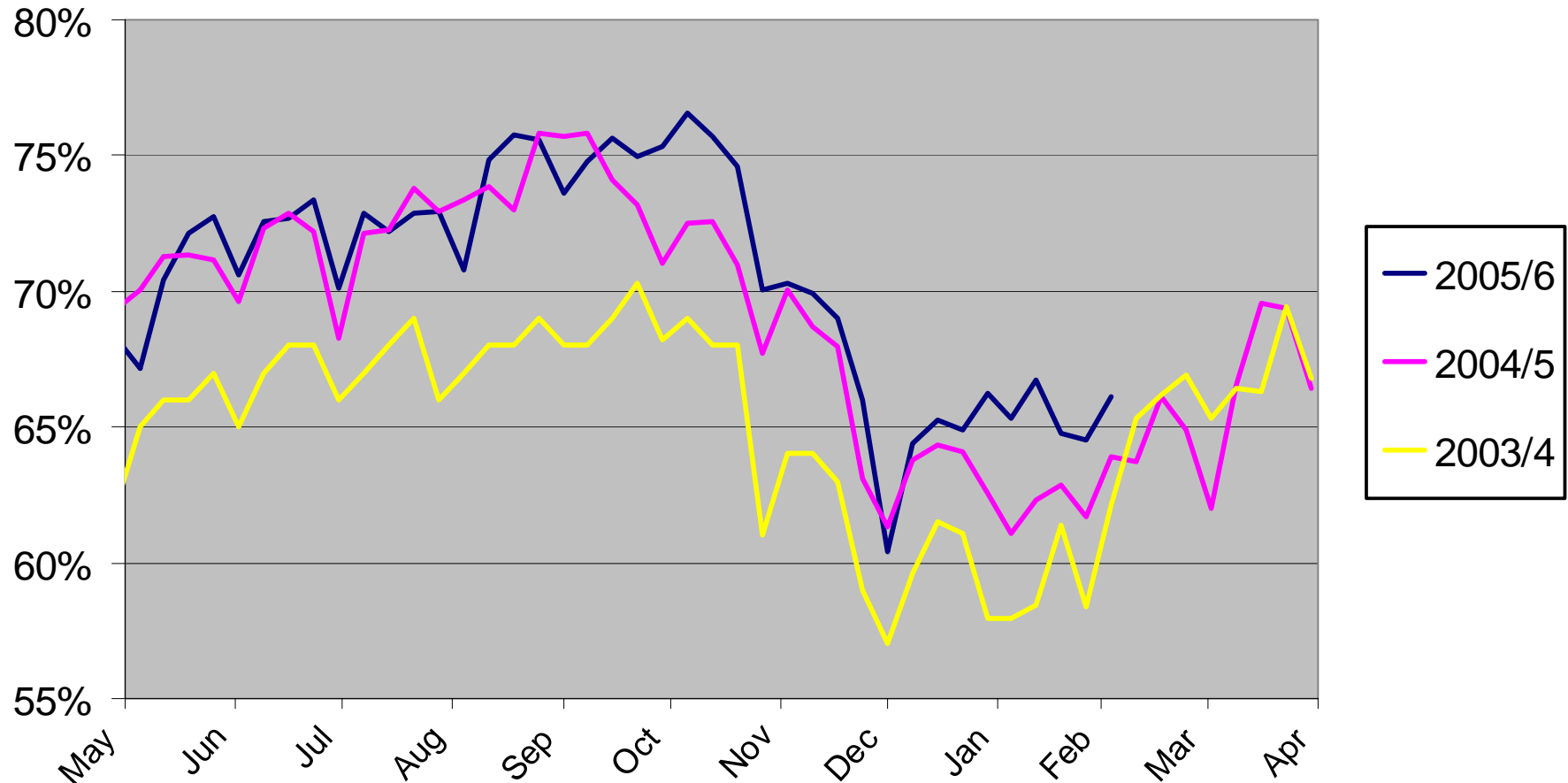


# Sunbelt – results

	<u>2006</u>	<u>2005</u>		<u>2006</u>	<u>2005</u>	
	\$m	\$m	<u>Change</u>	£m	£m	<u>Change</u>
Revenue	<u>616.0</u>	<u>501.6</u>	<u>+22.8%</u>	<u>345.6</u>	<u>271.6</u>	<u>+27.2%</u>
EBITDA	<u>236.1</u>	<u>171.8</u>	<u>+37.4%</u>	<u>132.5</u>	<u>93.0</u>	<u>+42.5%</u>
<i>Margin</i>	38.3%	34.2%		38.3%	34.2%	
Operating profit	<u>138.4</u>	<u>85.1</u>	<u>+62.6%</u>	<u>77.7</u>	<u>46.1</u>	<u>+68.5%</u>
<i>Margin</i>	22.5%	17.0%		22.5%	17.0%	
Net tangible assets	<u>821.9</u>	<u>652.1</u>	<u>+26.0%</u>	<u>462.4</u>	<u>345.8</u>	<u>+33.7%</u>
ROI *	<u>22.2%</u>	<u>15.8%</u>				

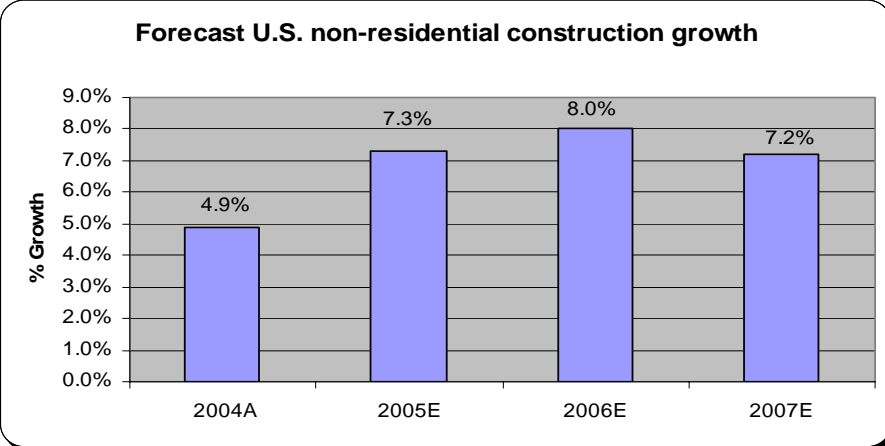
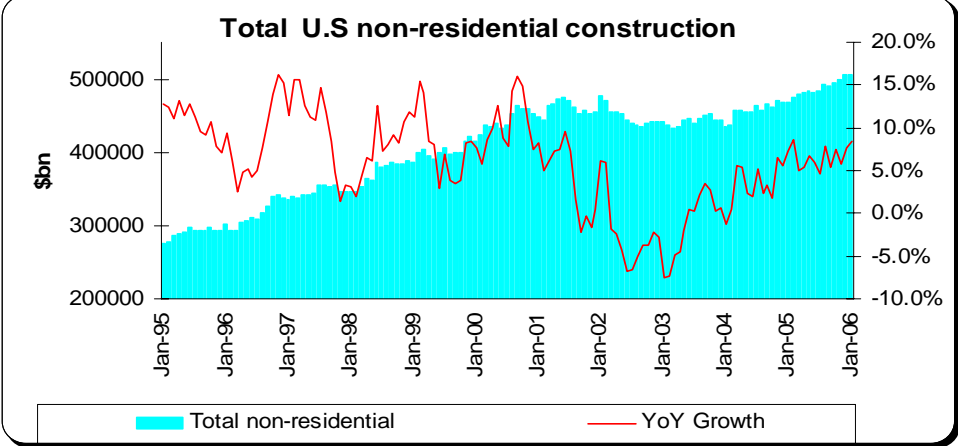
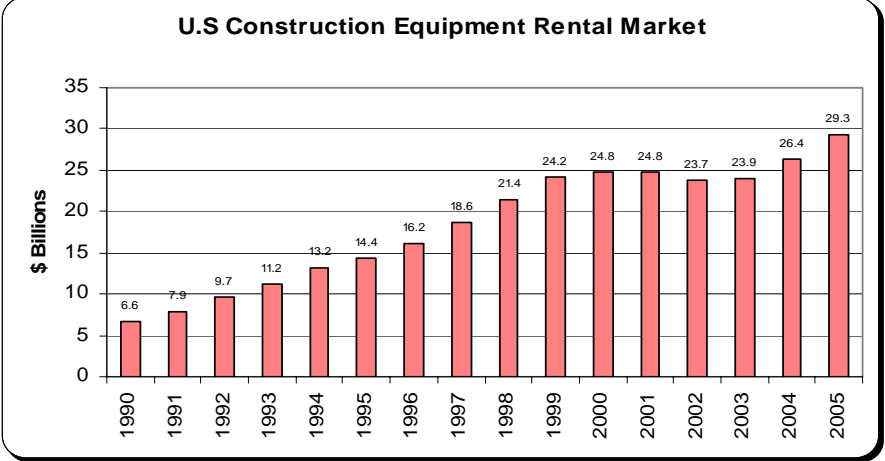
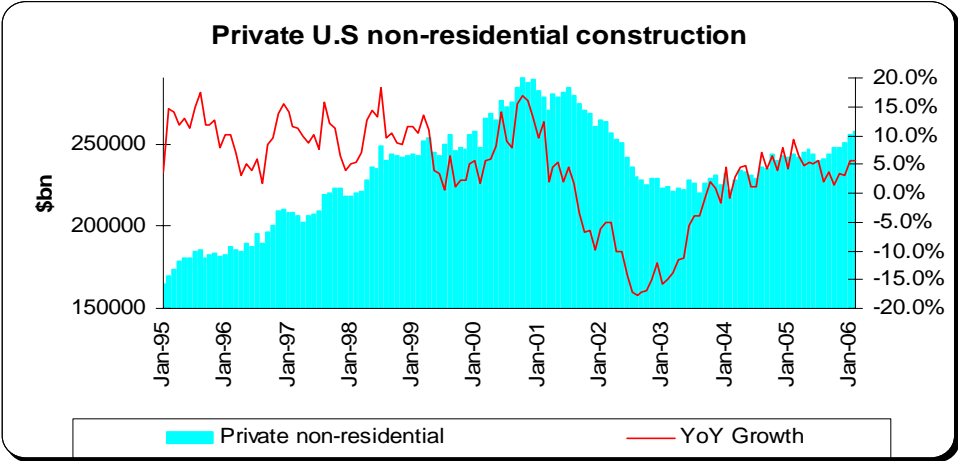
\* Last twelve months (LTM) operating profit before exceptional items divided by weighted average capital employed (net tangible assets plus net debt, pension fund deficit and deferred tax) computed using a quarterly average

## Sunbelt – utilisation continues to be high



Utilisation is a time based utilisation measure computed as the value of major (cost over \$7,500) equipment on rent as a percentage of the total value of major equipment in the fleet at the measurement date.

# Sunbelt – US market conditions remain strong



Source: U.S Dept of Commerce and Dodge Analytics McGraw-Hill

# Sunbelt – continuing to take market share – shift from ownership to rental

<u>Growth in rental revenues</u>	<u>Q1</u> <u>2004</u>	<u>Q2</u> <u>2004</u>	<u>Q3</u> <u>2004</u>	<u>Q4</u> <u>2004</u>	<u>Q1</u> <u>2005</u>	<u>Q2</u> <u>2005</u>	<u>Q3</u> <u>2005</u>	<u>Q4</u> <u>2005</u>
United Rentals								
- Total business	+5.3%	+3.5%	+4.7%	+9.4%	+9.9%	+11.5%	+13.0%	N/A
- General rentals segment	+11.2%	+11.9%	+10.7%	+13.0%	+11.2%	+11.5%	+14.0%	N/A
Atlas Copco (RSC)	+6.0%	+8.0%	+11.0%	+14.0%	+13.0%	+14.0%	+13.0%	+20.0%
Hertz	+9.1%	+10.2%	+12.8%	+15.1%	+16.9%	+20.5%	+21.9%	N/A
<b>Sunbelt</b>	<b>+12.0%</b>	<b>+11.1%</b>	<b>+18.4%</b>	<b>+19.0%</b>	<b>+11.4%</b>	<b>+16.4%</b>	<b>+22.2%</b>	<b>+34.1%</b>
NES Rentals	-7.2%	-2.7%	+5.0%	+10.8%	+4.8%	Nil	- 0.2%	N/A
NationsRent	+9.5%	+8.2%	+11.1%	+5.8%	+7.9%	+5.9%	+ 2.6%	N/A
Head & Engquist	-3.8%	+3.3%	+4.2%	+13.2%	+14.0%	+16.0%	+19.7%	N/A

Notes:

1. Source – company filings and press releases. For Ashtead we use the nearest equivalent to the calendar quarters reported by the other companies who all have 31 December year ends.
2. Hertz publishes only total revenues and figures above exclude currency effects.
3. Only Atlas Copco (RSC) and Sunbelt have yet reported revenues for the most recent quarter. Sunbelt's same store rental revenue growth for quarter four was 21.8%

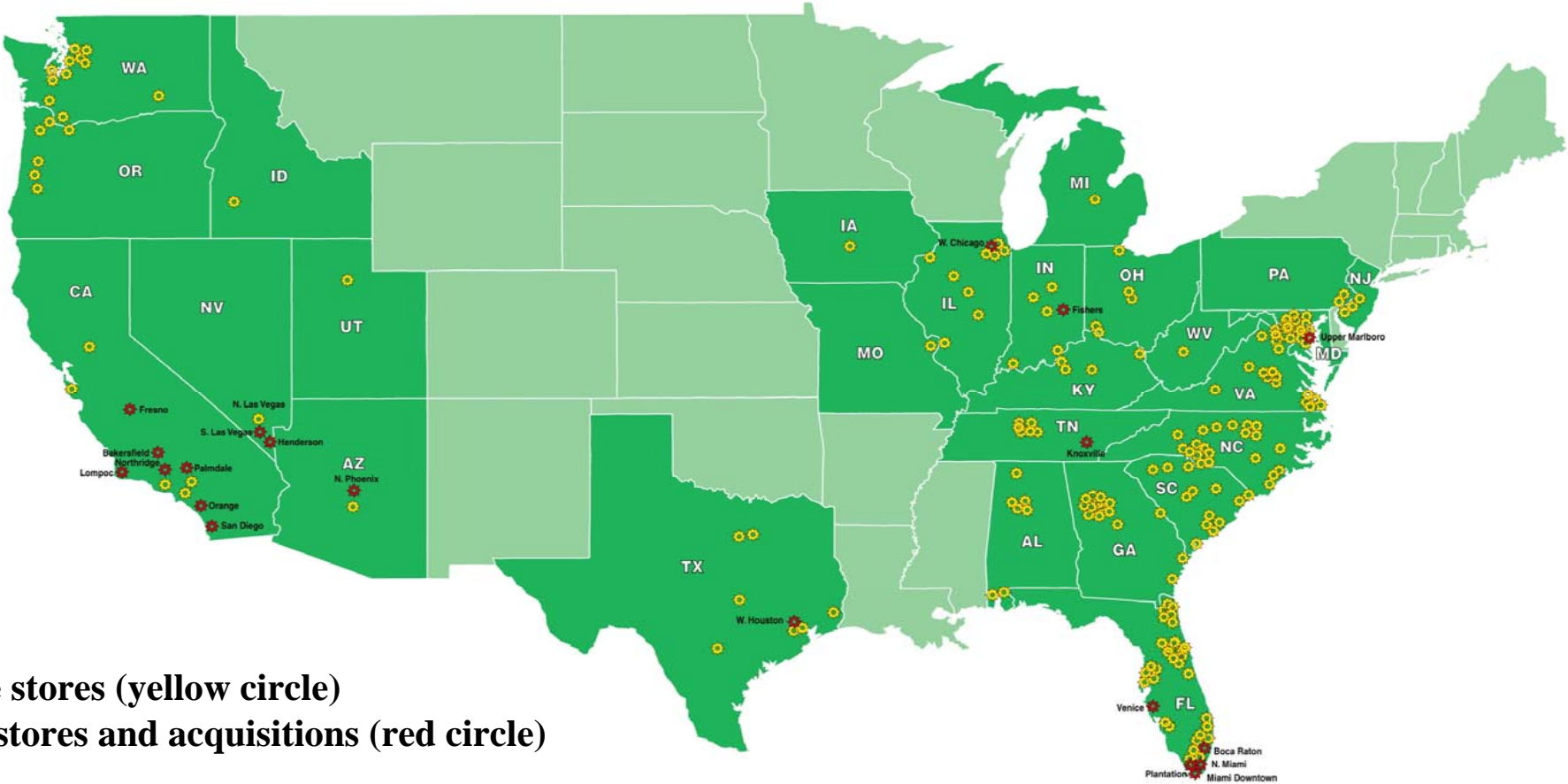


## Sunbelt – operating developments

- Nine month revenue growth of 22.8% reflects 12% increase in rates and 10% growth in fleet size
- Q3 total revenues up 31% and operating profit up 88% to \$42m
- All regions and all major product areas up year on year – 19% same store growth and operating profit margin of 22.5%
- Revenues have benefited by approximately 2% from last summer's hurricanes and also from a relatively mild winter weather
- \$80m of growth capex and \$100m spent on acquisitions – additional infill acquisition opportunities under consideration
- Positive outlook – market very strong

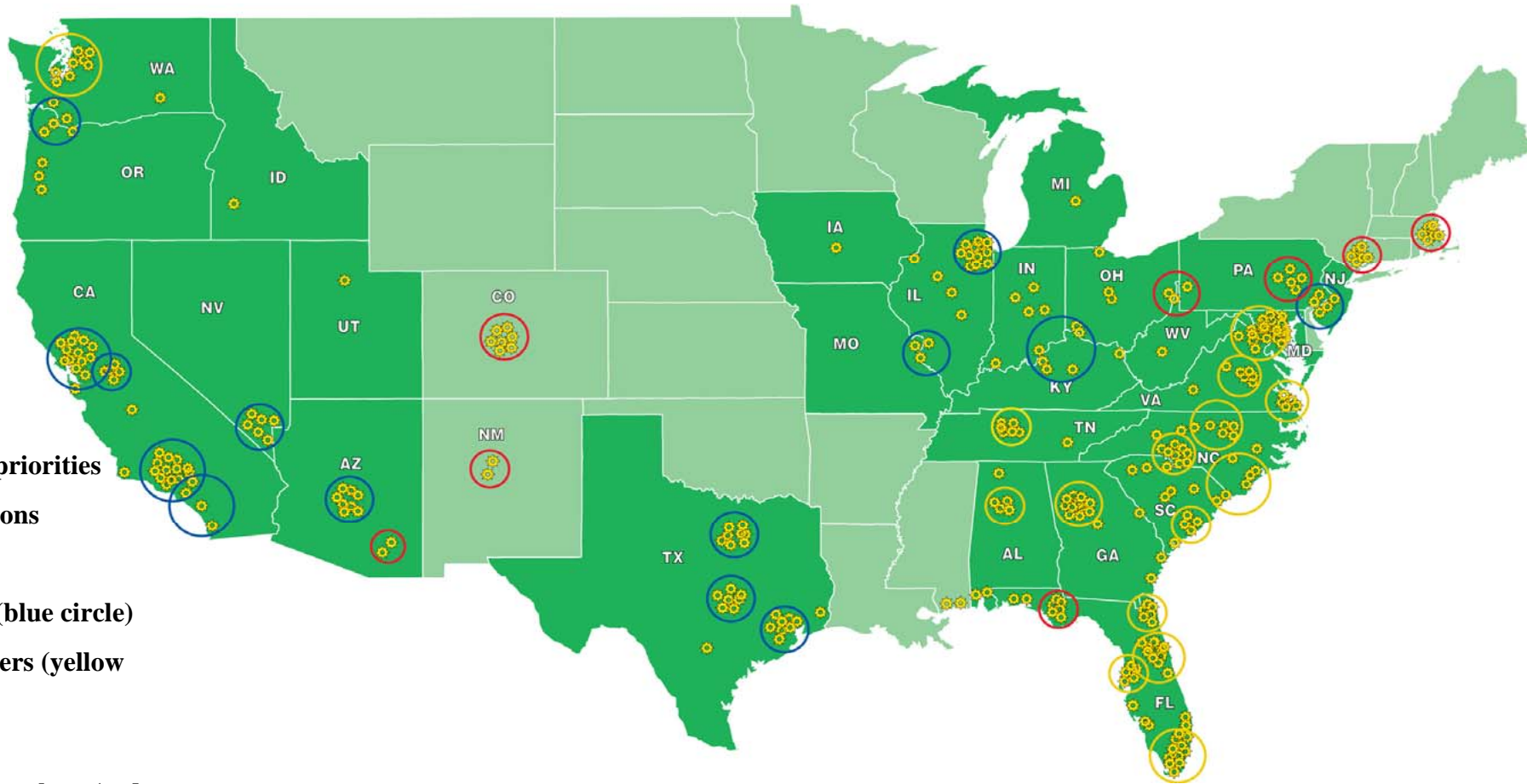
# Sunbelt today

▪ 208 Profit Centers, 27 states, estimated 75% of US population served.



- \* Same stores (yellow circle)
- \* New stores and acquisitions (red circle)

# Controlled organic growth



## Current capex priorities

- Existing locations
- New locations
  - Unclustered (blue circle)
  - Mature clusters (yellow circle)

## Longer term

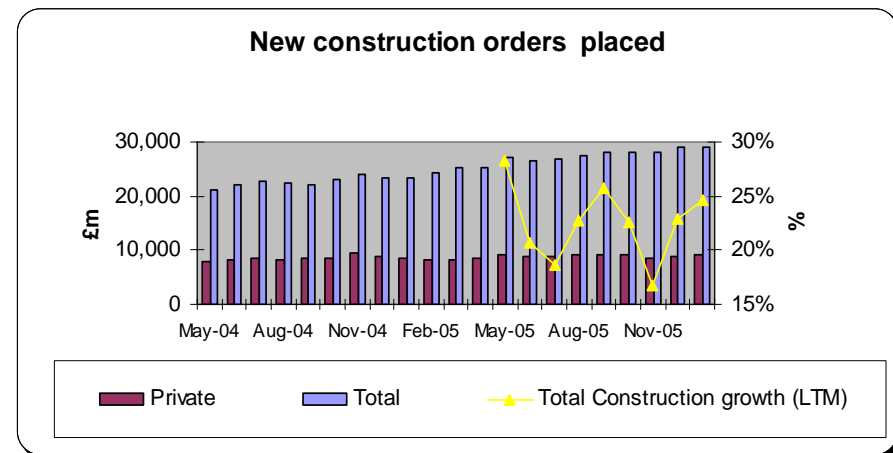
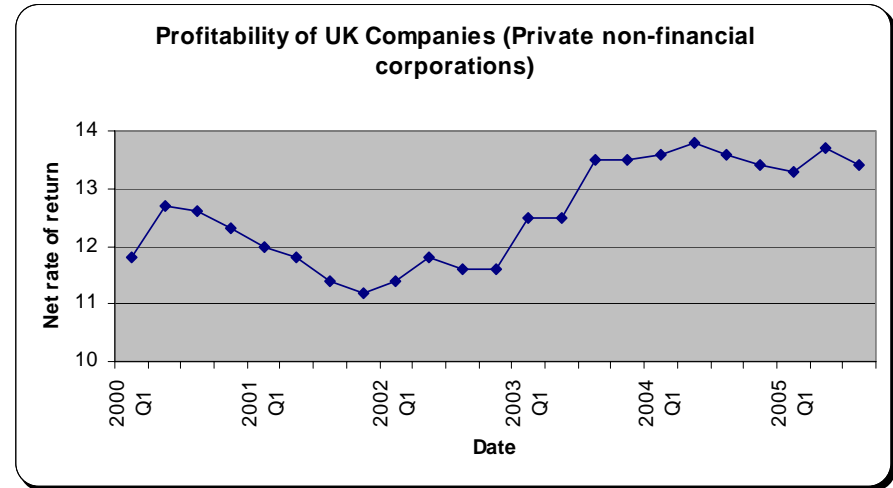
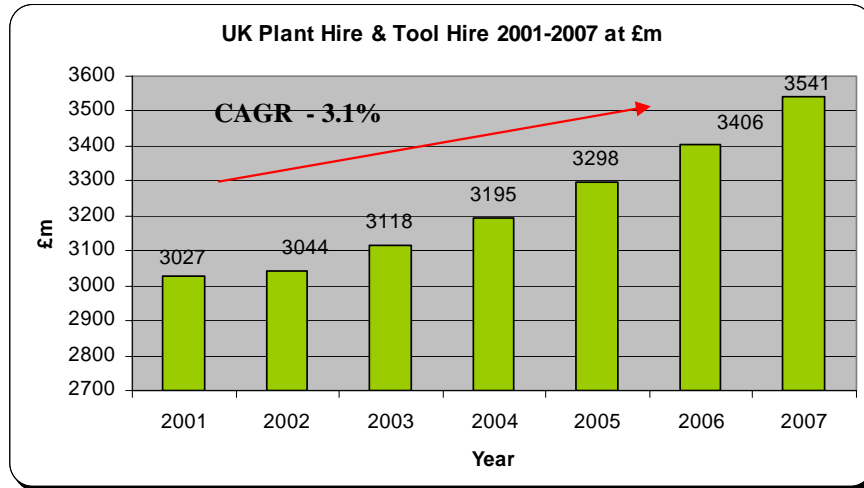
- Selected new markets (red circle)

## A-Plant – results

	<u>2006</u>	<u>2005</u>	<u>Change</u>
	£m	£m	
Revenue	<u>118.9</u>	<u>117.6</u>	<u>+1.1%</u>
EBITDA	<u>37.2</u>	<u>37.1</u>	<u>+0.3%</u>
<i>Margin</i>	31.3%	31.5%	
Operating Profit	<u>10.0</u>	<u>8.7</u>	<u>14.7%</u>
<i>Margin</i>	8.4%	7.4%	
Net tangible assets	<u>195.8</u>	<u>198.6</u>	<u>-1.4%</u>
ROI*	<u>6.7%</u>	<u>4.3%</u>	

\*Last twelve months (LTM) operating profit divided by weighted average capital employed (net tangible assets plus net debt, pension fund deficit and deferred tax) computed using a quarterly average

# A-Plant – stable market conditions

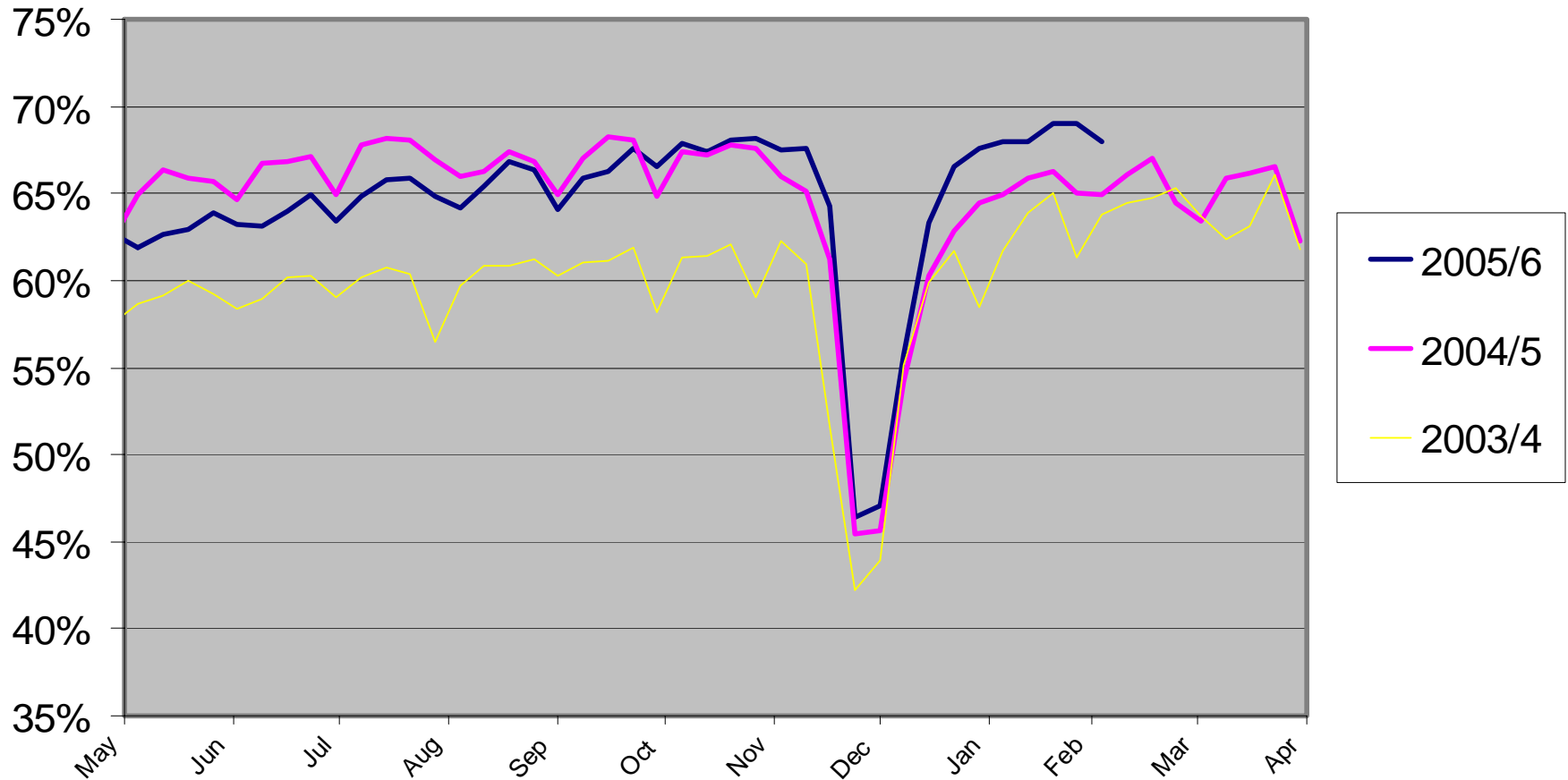


## A-Plant – operating developments

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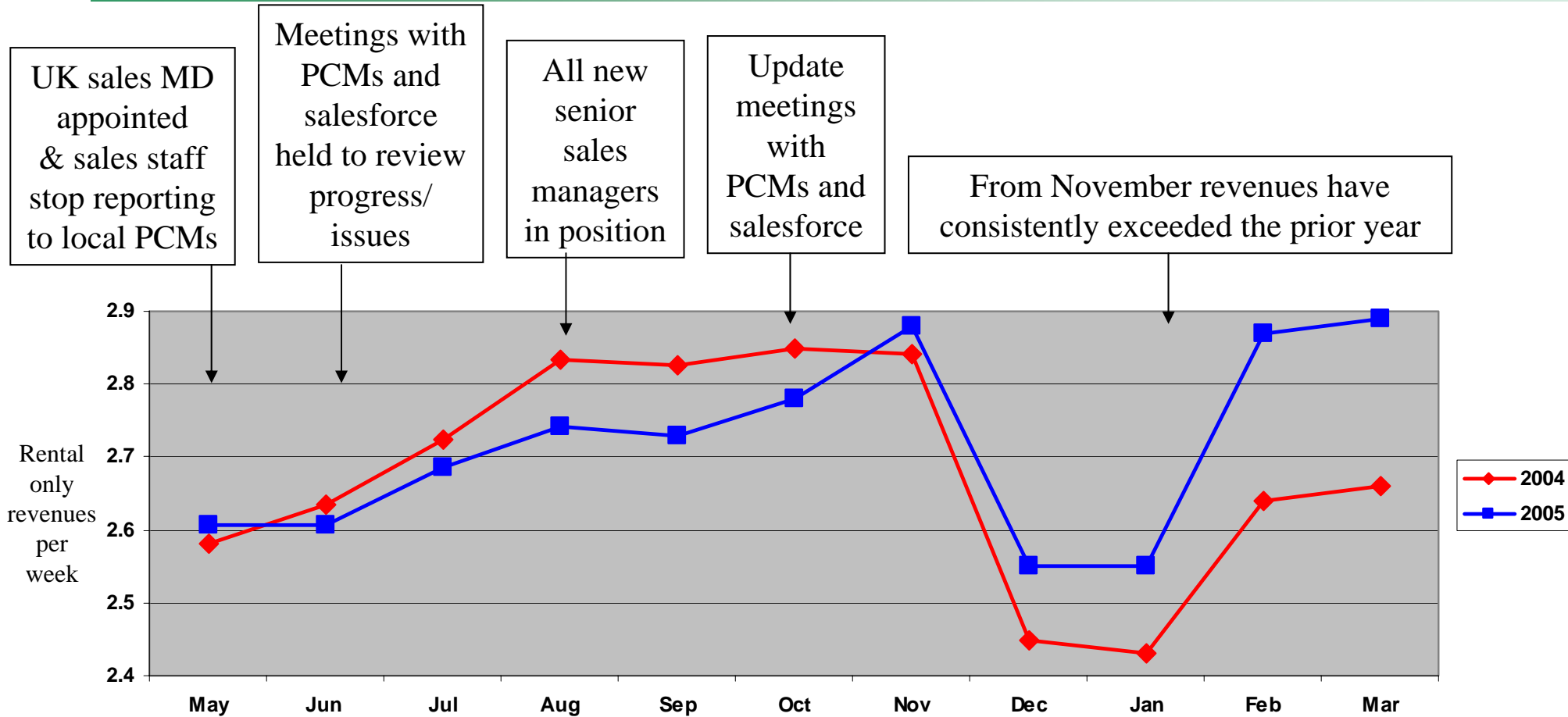
- Nine month revenues slightly ahead of last year – profits up 14.7%
- Q3 revenues up 6% year on year with EBITA of £1.1m (2005 – £0.1m)
- Construction market growing steadily
- Health & Safety regulations continuing to drive increased outsourcing
- Continued growth in national accounts revenues
- Sales force restructuring starting to deliver planned benefits

## A-Plant utilisation rates



Utilisation is a time based utilisation measure computed as the value of equipment on rent as a percentage of the total value of major equipment in the fleet at the measurement date

# A-Plant - sales force restructuring - impact on weekly revenues





# Technology – results

	<u>2006</u> £m	<u>2005</u> £m	<u>Change</u> (at constant rates)
Revenue	<u>11.8</u>	<u>8.9</u>	<u>+29.9%</u>
EBITDA <i>Margin</i>	<u>5.7</u> 48.7%	<u>4.4</u> 49.6%	<u>+27.8%</u>
Operating profit <i>Margin</i>	<u>2.9</u> 24.9%	<u>2.1</u> 23.5%	<u>+38.4%</u>
Net tangible assets	<u>12.4</u>	<u>8.5</u>	<u>+39.4%</u>
ROI *	<u>40.4%</u>	<u>30.5%</u>	

\* Last twelve months (LTM) operating profit divided by weighted average capital employed (net tangible assets plus net debt, pension fund deficit and deferred tax) computed using a quarterly average

## Technology – operating developments

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- Strong nine months with revenues and profits up by almost a third
- Increased investment by oil majors resulting in higher offshore exploration and construction activity
- Continued growth in on-shore environmental business with new store opened in Chicago in November
- These trends are expected to continue

## In summary

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- Record nine month results as we took advantage of buoyant market conditions in the US
- New sales structure in A-Plant starts to deliver planned benefits
- Technology continues to trade strongly
- Continued investment in accelerating Sunbelt's growth
- Conversion from ownership to rental in the US continues
- Preliminary guidance for 2006/7 capital expenditure - £250m
- Board looks forward “with confidence”