Looking to the medium term

First quarter results | 31 July 2013

Issued: 4 September 2013



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This presentation contains supplemental non-GAAP financial and operating information which the Group believes provides valuable insight into the performance of the business. Whilst this information is considered as important, it should be viewed as supplemental to the Group's financial results prepared in accordance with International Financial Reporting Standards and not as a substitute for them.



Overview

- Strong momentum continues in the business with rental revenue growth¹ of 26% in the quarter
- Record Q1 pre-tax profit of £99m (2012: £61m)
- Group EBITDA margins rise to 43% (2012: 40%)
- Group Rol of 17% (2012: 13%)
- Net debt to EBITDA leverage of 2.1 times (2012: 2.4 times)
- Continue to focus on organic growth with £279m (2012: £223m) of capital expenditure
- Senior debt facility increased to \$2bn and extended to August 2018 at lower cost



¹ At constant exchange rates

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Q1 Group revenue and profit

		Q1	
(£m)	2013	2012 ¹	Change ²
Revenue	411	325	24%
- of which rental	373	289	26%
Operating costs	(234)	(196)	17%
EBITDA	177	129	34%
Depreciation	(67)	(55)	17%
Operating profit	110	74	46%
Net interest	(11)	(13)	-16%
Profit before tax and amortisation	99	61	59%
Earnings per share (p)	12.4	7.7	57%
Margins			
- EBITDA	43%	40%	
- Operating profit	27%	23%	

1. Prior year figures restated for the adoption of IAS 19 'Employee Benefits' (revised)

2. At constant exchange rates

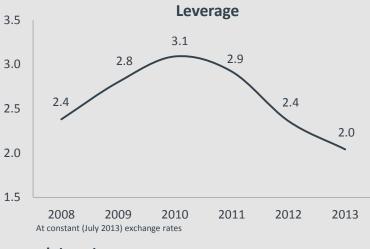
3. The results in the table above are the Group's underlying results and are stated before exceptionals, intangible amortisation and fair value remeasurements



Net debt and leverage

Net debt to EBITDA continues to reduce as we invest in the fleet

(£m)	July 2013	July 2012
Net debt at 30 April	1,014	854
Translation impact	28	32
Opening debt at closing exchange rates	1,042	886
Change from cash flows	143	97
Non-cash movements	2	5
Net debt at period end	1,187	988
Comprising:		
First lien senior secured bank debt	865	679
Second lien secured notes	323	312
Finance lease obligations	3	4
Cash in hand	(4)	(7)
Total net debt	1,187	988
Net debt to EBITDA leverage (x)	2.1	2.4



Interest

Floating rate: 73% Fixed rate: 27%



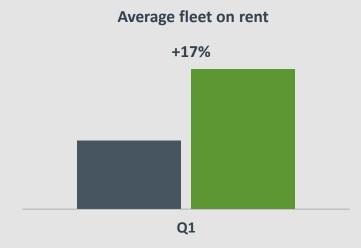
Summary of ABL Changes

	Prior Facility	Amended Facility
Facility size:	\$1.8 billion	\$2 billion
Maturity:	March 2016	August 2018
Pricing:	Interest rate is LIBOR plus 200-250bp based on leverage; currently at lowest pricing tier	Interest rate is LIBOR plus 175-225bp based on leverage; currently at lowest pricing tier
Availability at 31 July 2013:	\$457m	\$657m
Financial Covenants:	 Not measured if availability is above \$216m Fixed Charge Coverage Ratio of ≥ 1.1x Total Leverage Ratio of ≤ 4.0x 	 Not measured if availability is above \$200m Fixed Charge Coverage Ratio of ≥ 1.0x Total Leverage Ratio of ≤ 4.0x

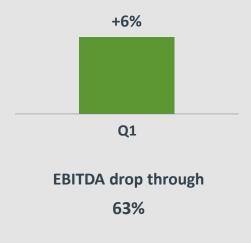


Sunbelt revenue drivers

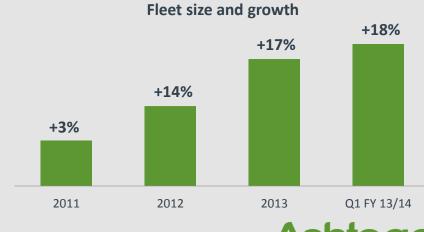
Continuation of strong performance in both volume and yield



Year over year change in yield









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A-Plant revenue drivers

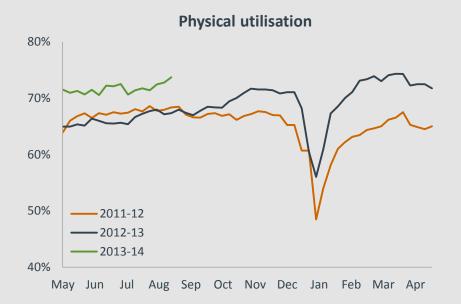
Rental revenue growth of 35% benefitted from acquisitions – 12% excluding acquisitions

Average fleet on rent



Note: Amounts exclude acquisitions

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Summary

- A strong first quarter with growth in rental revenue driven by both increased fleet on rent and yield improvement
- Focus on operational efficiency resulting in improvements in both margin and return on investment
- We continue to manage the cycle effectively as evidenced by both the on going fleet growth and the ABL refinancing. These actions have positioned us well for further growth in both the short and medium term
- The Board anticipates a full year result ahead of its earlier expectations



Appendices

Divisional performance – Q1

		Revenue	5		EBITDA			Profit	
	2013	2012	change ¹	2013	2012 ²	change ¹	2013	2012 ²	change ¹
Sunbelt (\$m)	526	432	+22%	243	184	+32%	161	114	+40%
Sunbelt (£m)	344	275	+25%	159	117	+36%	104	73	+44%
A-Plant	67	50	+34%	20	14	+42%	8	3	+168%
Group central costs	-	-		(2)	(2)	+19%	(2)	(2)	+19%
	411	325	+26%	177	129	+37%	110	74	+50%
Net financing costs							(11)	(13)	-14%
Profit before tax and amortisation							99	61	+63%
Exceptionals and Amortisation							(2)	(26)	-
Profit before taxation							97	35	+181%
Taxation							(36)	(13)	+197%
Profit after taxation						_	61	22	+172%
Margins									
- Sunbelt				46%	42%		31%	26%	
- A-Plant				31%	29%		12%	6%	
- Group				43%	40%		27%	23%	

1. At constant exchange rates

2. Prior year figures restated for the adoption of IAS 19 'Employee Benefits' (revised)



Divisional performance – LTM

	Revenue				EBITDA			Profit	
	2013	2012	change ¹	2013	2012 ²	change ¹	2013	2012 ²	change ¹
Sunbelt (\$m)	1,914	1,578	+21%	801	590	+36%	499	330	+51%
Sunbelt (£m)	1,224	999	+23%	513	374	+37%	320	209	+53%
A-Plant	223	192	+16%	63	51	+24%	17	8	+110%
Group central costs	-	-		(10)	(8)	+17%	(10)	(8)	+16%
	1,447	1,191	+22%	566	417	+36%	327	209	+56%
Net financing costs							(43)	(51)	-16%
Profit before tax, exceptionals, amortis	sation and r	emeasure	ements				284	158	+80%
Exceptionals, amortisation and remeas	surements						(7)	(22)	-69%
Profit before taxation							277	136	+103%
Taxation						_	(101)	(46)	+118%
Profit after taxation							176	90	+96%
Margins									
- Sunbelt				42%	37%		26%	21%	
- A-Plant				28%	27%		8%	4%	
- Group				39%	35%		23%	18%	

1. At constant exchange rates

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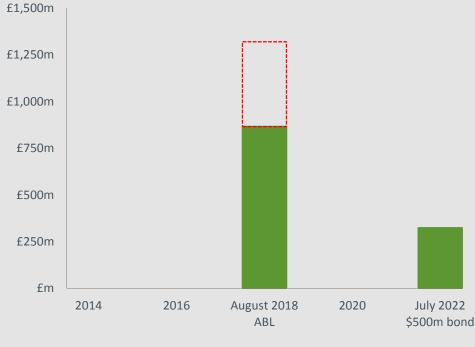
Cash flow funds organic fleet growth

(£m)	LTM July 13	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
EBITDA before exceptional items	566	519	381	284	255	359	380	310	225	170	147	150
EBITDA margin	39%	38%	34%	30%	30%	33%	38%	35%	35%	32%	29%	28%
Cash inflow from operations before fleet changes and exceptionals	519	501	365	280	266	374	356	319	215	165	140	157
Cash conversion ratio	92%	97%	96%	99%	104%	104%	94%	97%	96%	97%	95%	105%
Maintenance capital expenditure	(329)	(329)	(273)	(203)	(43)	(236)	(231)	(245)	(167)	(101)	(83)	(89)
Disposal proceeds	95	96	90	60	31	92	93	78	50	36	32	29
Interest and tax	(49)	(48)	(57)	(71)	(54)	(64)	(83)	(69)	(41)	(31)	(33)	(40)
Growth capital expenditure	(277)	(254)	(135)	-	-	-	(120)	(63)	(63)	(10)	-	(18)
Dividends paid	(20)	(20)	(15)	(15)	(13)	(13)	(10)	(7)	(2)	-	-	(9)
Cash available to fund debt pay down or M&A	(61)	(54)	(25)	51	187	153	5	13	(8)	59	56	30

- Healthy EBITDA margins ensure significant top line cash generation throughout the cycle
- Cash from operations funds organic growth investment, tax, interest and dividends
- Historically, debt has only increased at times of large scale M&A



Robust debt structure with substantial capacity to fund further growth



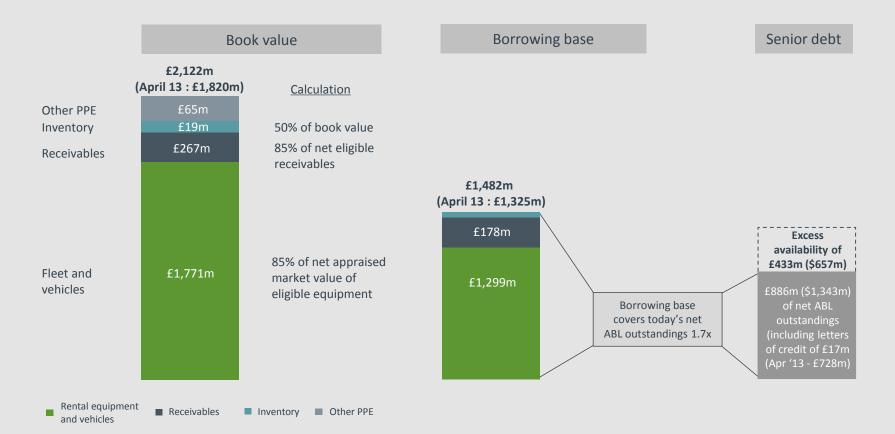
🖸 Undrawn 🛛 🔳 Drawn

- 6 year average remaining commitment
- No amortisation
- No financial monitoring covenants
 - whilst availability exceeds \$200m (July 2013 : \$657m)



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\$657m of availability at 31 July 2013



Borrowing base reflects January 2013 asset values



Debt and covenants

	Facility	Interest rate	Maturity
Debt	\$2bn first lien revolver	LIBOR +175-225bp	August 2018
	\$500m second lien notes	6.5%	July 2022
	Capital leases	~7%	Various
Dallara		S&P	Moody's
Ratings	Corporate family	BB	Ba2
	Second lien	BB-	B1
Availability	Covenants are not measured if availability is	s above \$200m	
Leverage covenant	 Gross funded debt to EBITDA cannot exceed EBITDA is measured before one time items 2.0x at July 2013 		
Fixed charge verage covenant	 EBITDA less net cash capex to interest paid, Less than 1.0x at July 2013 	tax paid, dividends paid and debt amortisati	ion must equal or exceed 1.0x

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