



International Equipment Rental
First quarter results – 31 July 2007

Issued: 4 September 2007

Financial Review

Ian Robson – finance director

Summary results - three months to 31 July

		<u>2007</u>	<u>2006</u>	Growth	
		£m	£m	<u>At actual</u>	<u>At constant</u>
				<u>rates</u>	<u>rates</u>
Revenue	- As published	252.5	175.7	+44%	+52%
	- NationsRent & Lux	<u>-</u>	<u>97.9</u>		
	- Pro forma	<u>252.5</u>	<u>273.6</u>	-8%	-2%
EBITDA*	- As published	94.0	65.0	+45%	+54%
	- NationsRent & Lux	<u>-</u>	<u>21.7</u>		
	- Pro forma	<u>94.0</u>	<u>86.7</u>	+8%	+16%
Operating profit*	- As published	49.7	35.0	+42%	+52%
	- NationsRent & Lux	<u>-</u>	<u>6.1</u>		
	- Pro forma	<u>49.7</u>	<u>41.1</u>	+21%	+29%
Profit before tax*	- As published	<u>30.7</u>	<u>24.3</u>	+26%	+35%
Pro forma margins	- EBITDA	37.2%	31.7%		
	- Operating profit	<u>19.7%</u>	<u>15.0%</u>		

* Before exceptional items, amortisation of acquired intangibles and fair value remeasurements

Cash flow

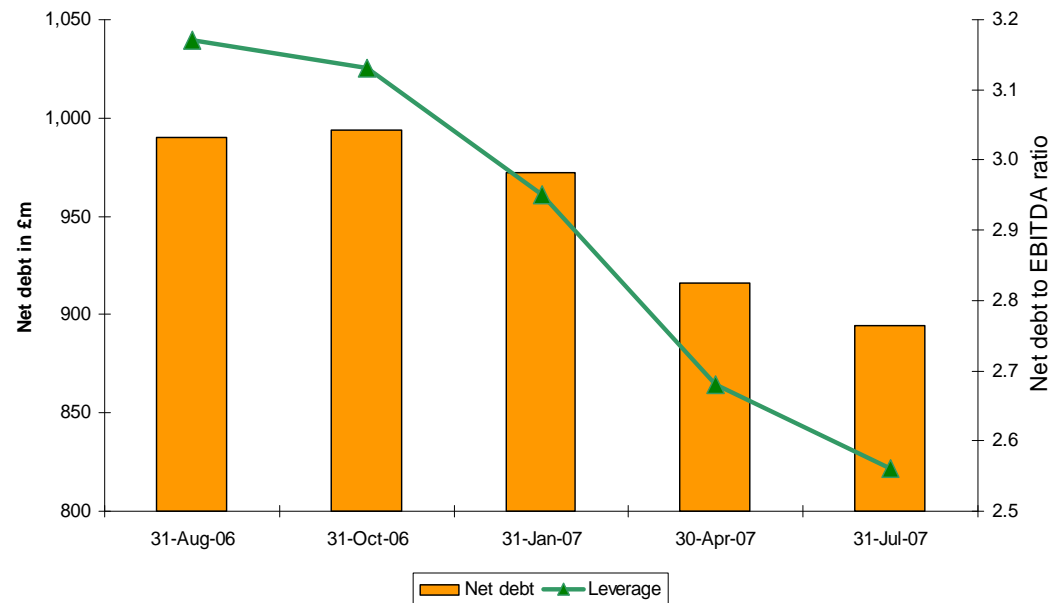
Cash generation continues to grow following the NationsRent acquisition

	Three months to <u>31 July</u>		LTM to <u>31 July</u>	Year to <u>30 April</u>
	<u>2007</u>	<u>2006</u>	<u>2007</u>	<u>2007</u>
	£m	£m	£m	£m
EBITDA	<u>94.0</u>	<u>65.0</u>	<u>339.3</u>	<u>310.3</u>
Cash inflow from operations before exceptional items	85.3	57.7	346.9	319.3
Maintenance rental capital expenditure	(67.8)	(37.5)	(275.7)	(245.4)
Used fleet sales proceeds	30.4	13.7	95.2	78.5
Interest and tax	(13.3)	(13.1)	(69.4)	(69.2)
Free cash flow after interest	34.6	20.8	97.0	83.2
Growth capital expenditure	(20.8)	(32.8)	(50.9)	(62.9)
Acquisitions net of rights issue proceeds	-	0.6	(178.9)	(178.3)
Dividends paid	-	-	(7.0)	(7.0)
Exceptionals and other	(5.9)	(2.8)	(76.8)	(73.7)
Decrease/(increase) in total debt	<u>7.9</u>	<u>(14.2)</u>	<u>(216.6)</u>	<u>(238.7)</u>

- Enlarged Group continues to convert 95% to 100% of EBITDA into cash
- £7.9m of debt pay-down through cash generation despite seasonally strong Q1 capital expenditure

Balance sheet management and net debt

Significant reduction in net debt to EBITDA leverage since the acquisition closed



- Natural hedge working as intended with weak dollar resulting in significant reduction in debt
- Credit rating upgrade from Moody's announced 1 August 2007 to BA3, consistent with BB- rating from Standard & Poor's
- Continue to anticipate net debt to EBITDA in middle of 2-3 times target range by year end
- Debt facilities committed for long term (6 year average and no significant maturity prior to 2011)

Operational Review

Geoff Drabble – chief executive

Sunbelt – trading results

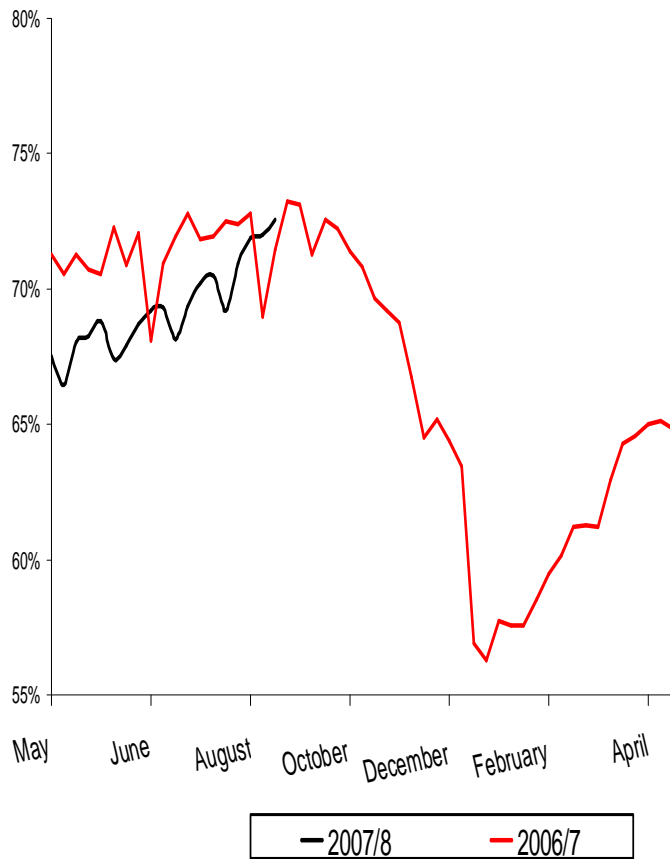
Significant growth in pro forma margins as successful integration continues

	First quarter*			LTM*		
	<u>2007</u>	<u>2006</u>	<u>Growth</u>	<u>2007</u>	<u>2006</u>	<u>Growth</u>
	\$m	\$m	%	\$m	\$m	%
Revenues	<u>389</u>	<u>405</u>	-4%	<u>1,522</u>	<u>1,492</u>	+2%
EBITA	<u>85</u>	<u>68</u>	+25%	<u>289</u>	<u>208</u>	+39%
<i>Margins</i>	21.8%	16.7%		19.0%	14.0%	
Return on Investment				<u>13.0%</u>	<u>n/a</u>	

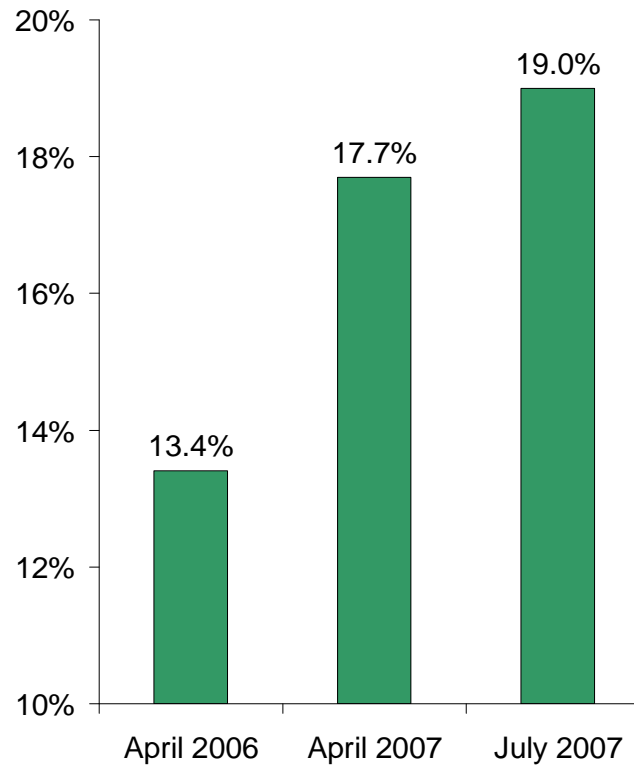
* Pro forma for NationsRent

Sunbelt – All integration targets being met

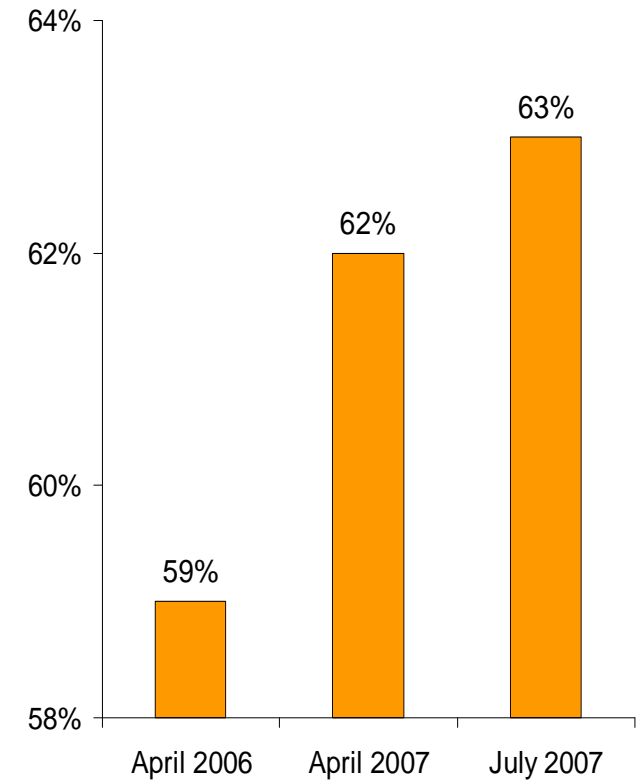
Physical utilisation



Pro forma operating profit margin



Pro forma dollar utilisation



Sunbelt – revenue

Total revenue reduced due to anticipated lower level of new equipment sales

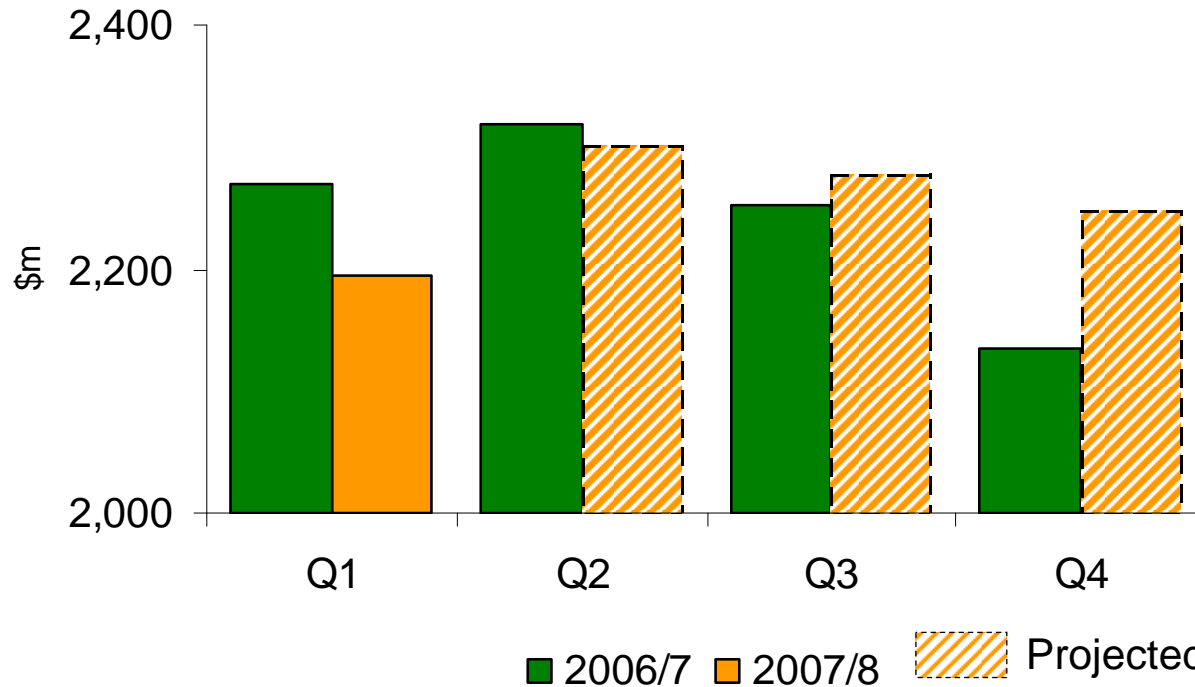
	First quarter*		
	<u>2007</u>	<u>2006</u>	<u>Growth</u>
	\$m	\$m	%
Rental & rental related:			
- Florida	61	68	-10%
- Rest of US	<u>301</u>	<u>294</u>	+3%
	<u>362</u>	<u>361</u>	Nil%
Sales	<u>27</u>	<u>44</u>	-40%
Total	<u>389</u>	<u>405</u>	-4%

* Pro forma for NationsRent

- Rental revenue decline in Florida reflects principally:
 - Store mergers & closures
 - Absence this year of hurricane related rebuild work
- Despite the revenue reduction, Florida still delivered a profit centre contribution of \$17m at a margin of 28% - in line with the average profit centre contribution margin for Sunbelt in total
- Reduction in low margin sales of new equipment at NationsRent continues

Sunbelt – fleet size

Q1 fleet growth with further investment planned for Q2

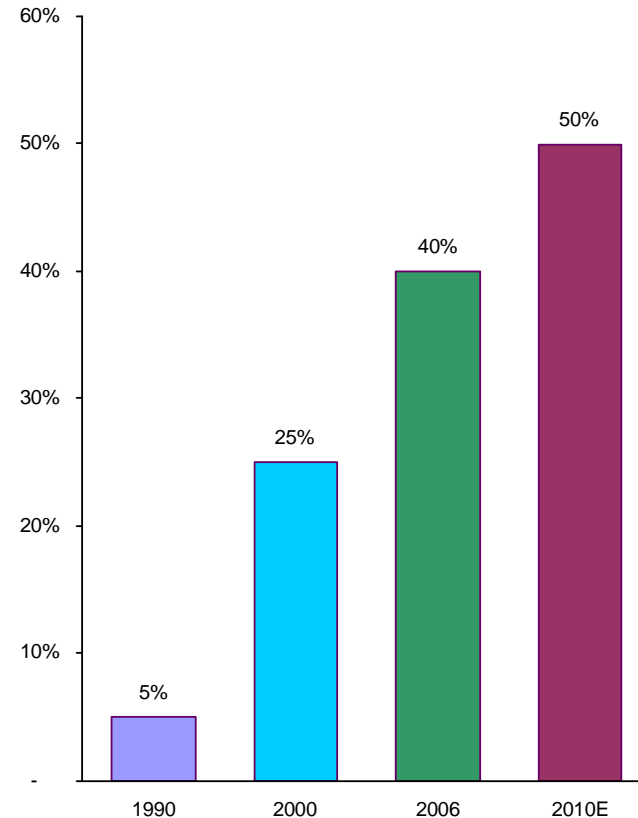
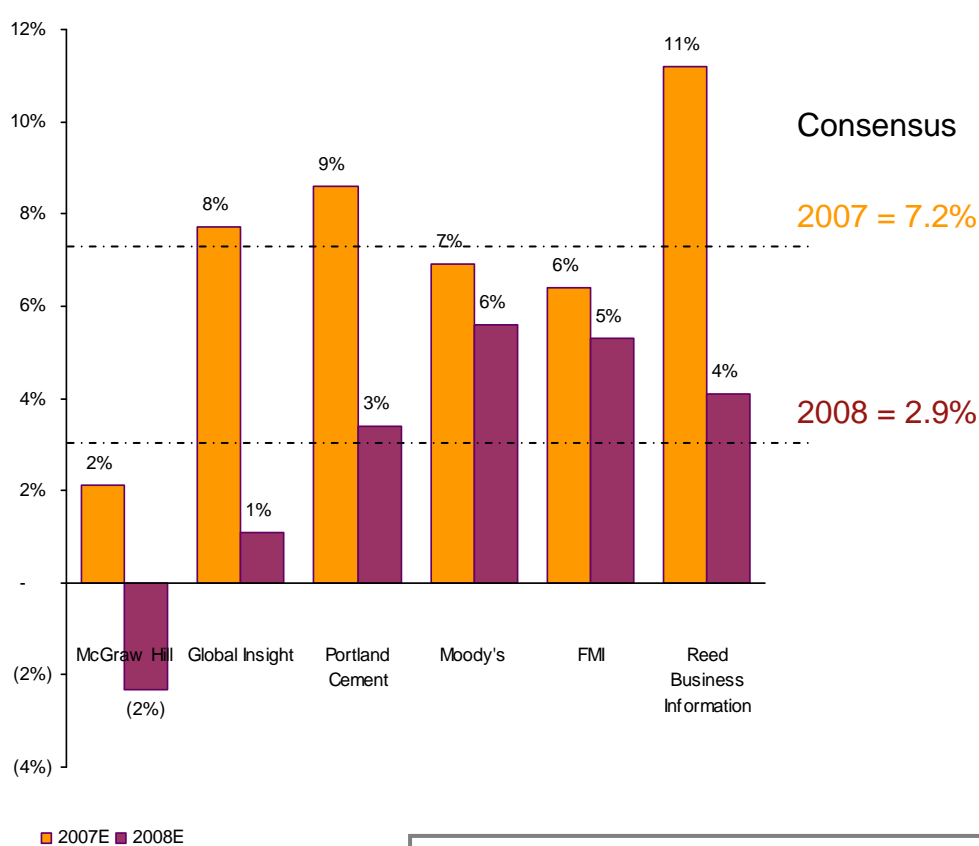


- Average fleet size in Q1 was 3% lower than the prior year following the NationsRent fleet reconfiguration
- As at end of July fleet size was comparable with previous year
- Now that we have achieved good physical utilisation we are investing to enlarge the fleet

Sunbelt – markets

Forecasts indicate continued growth potential

Underlying Market Growth – Non-Residential Construction + Structural Growth Potential – Rental Penetration



= Strong Continued Organic Growth

A-Plant – trading results

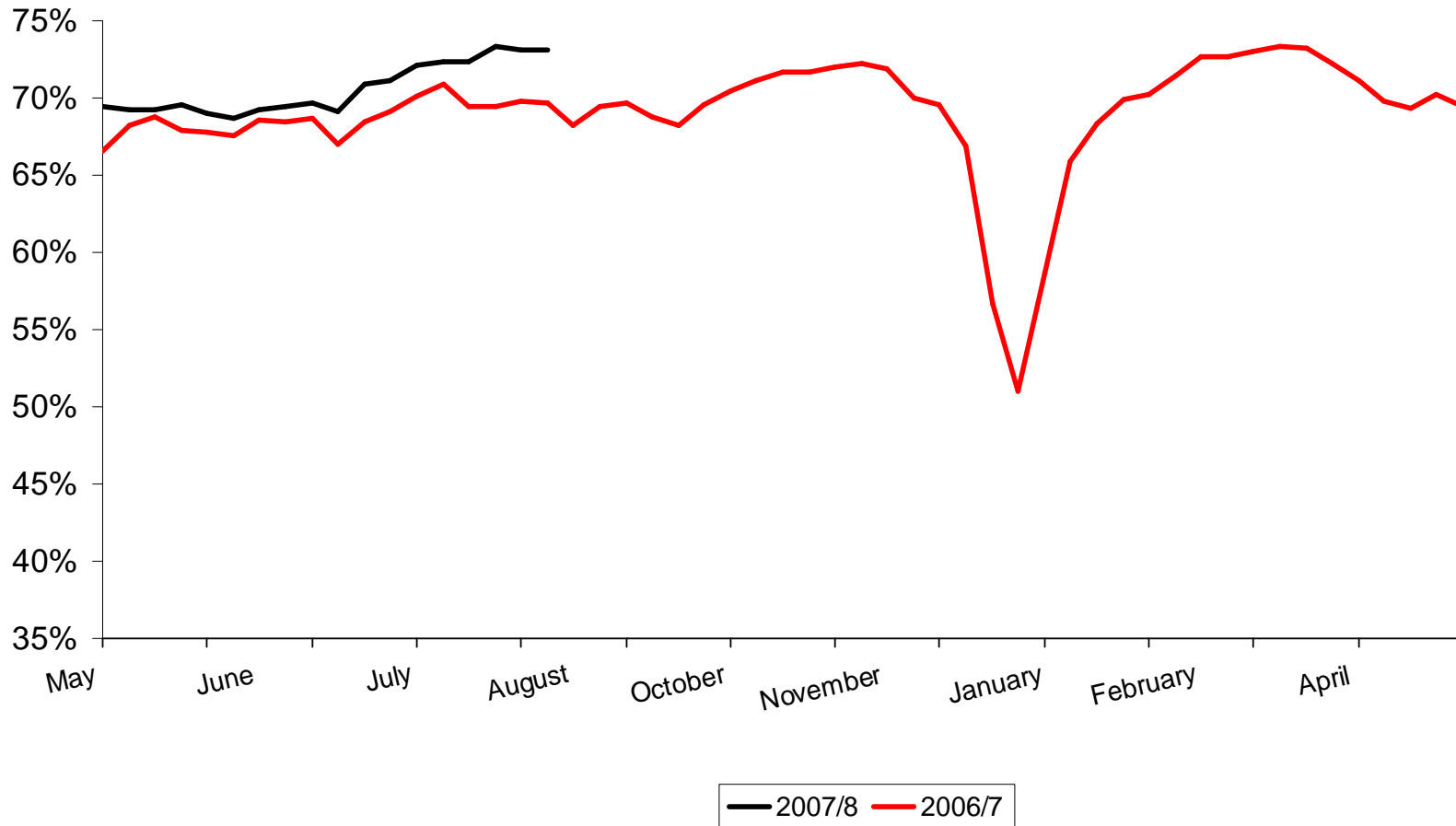
The strong profit growth experienced last year continues

	First quarter*			LTM*		
	<u>2007</u> £m	<u>2006</u> £m	<u>Growth</u> %	<u>2007</u> £m	<u>2006</u> £m	<u>Growth</u> %
Revenue	<u>52</u>	<u>49</u>	+6%	<u>202</u>	<u>185</u>	+9%
EBITA	<u>7</u>	<u>5</u>	+45%	<u>23</u>	<u>16</u>	+46%
Margins	13.5%	9.8%		11.3%	8.5%	
Return on Investment				<u>9.6%</u>	<u>7.4%</u>	

* Pro forma for Lux

A-Plant – physical utilisation

Current levels continue to set new records



Technology – trading results

Significant growth in revenues and margins again delivered

	First quarter			LTM		
	<u>2007</u> £m	<u>2006</u> £m	<u>Growth*</u> %	<u>2007</u> £m	<u>2006</u> £m	<u>Growth*</u> %
Revenue	<u>6.3</u>	<u>5.5</u>	+19%	<u>22.4</u>	<u>17.0</u>	+32%
EBITA	<u>2.3</u>	<u>1.3</u>	+76%	<u>7.2</u>	<u>4.2</u>	+70%
Margins	37.1%	23.7%		32.1%	24.8%	
Return on Investment				<u>30.2%</u>	<u>29.1%</u>	

* At constant rates of exchange

- Both offshore and onshore markets remain good
- Offshore benefiting from new deeper water geographies and the need to maintain ageing fields which are now profitable given the price of oil
- Onshore is also developing as health and safety requirements drive greater inspection and maintenance and environmental monitoring becomes more important

Summary

- Markets for all three divisions remain good
- Sunbelt continues to deliver against all integration targets
- Growth continues at A-Plant and Technology
- Expect further good progress looking forward

Appendices

Divisional performance – first quarter

	Revenue			EBITDA			Underlying profit		
	<u>2007</u>	<u>2006</u>	<u>Growth*</u>	<u>2007</u>	<u>2006</u>	<u>Growth*</u>	<u>2007</u>	<u>2006</u>	<u>Growth*</u>
Sunbelt in \$m	<u>388.5</u>	<u>234.0</u>	+66%	<u>150.7</u>	<u>93.2</u>	+62%	<u>84.8</u>	<u>57.1</u>	+49%
Sunbelt in £m	194.1	126.3	+66%	75.3	50.3	+62%	42.4	30.8	+49%
A-Plant	52.1	43.9	+19%	17.1	13.9	+23%	7.0	4.5	+56%
Ashtead Technology	6.3	5.5	+19%	3.6	2.4	+50%	2.3	1.3	+76%
Group central costs	<u>-</u>	<u>-</u>		<u>(2.0)</u>	<u>(1.6)</u>	+25%	<u>(2.0)</u>	<u>(1.6)</u>	+25%
	<u>252.5</u>	<u>175.7</u>	+52%	<u>94.0</u>	<u>65.0</u>	+54%	49.7	35.0	+52%
Net financing costs							<u>(19.0)</u>	<u>(10.7)</u>	
Profit before tax, exceptionals and amortisation							30.7	24.3	+35%
Exceptional items and amortisation							<u>(0.6)</u>	<u>(15.7)</u>	
Profit before taxation							<u>30.1</u>	<u>8.6</u>	

*At constant rates of exchange

Divisional performance – twelve months to 31 July

	Revenue			EBITDA			Underlying profit		
	<u>2007</u>	<u>2006</u>	<u>Growth*</u>	<u>2007</u>	<u>2006</u>	<u>Growth*</u>	<u>2007</u>	<u>2006</u>	<u>Growth*</u>
Sunbelt in \$m	<u>1,462.4</u>	<u>865.9</u>	+69%	<u>532.5</u>	<u>332.2</u>	+60%	<u>280.8</u>	<u>194.2</u>	+45%
Sunbelt in £m	752.4	484.2	+69%	273.6	185.6	+60%	144.1	108.5	+45%
A-Plant	198.1	165.8	+19%	62.1	50.3	+24%	22.6	14.8	+53%
Ashtead Technology	22.4	17.8	+31%	12.2	8.5	+48%	7.2	4.3	+70%
Group central costs	<u>—</u>	<u>—</u>		<u>(8.6)</u>	<u>(5.8)</u>	+48%	<u>(8.7)</u>	<u>(5.9)</u>	+47%
	<u>972.9</u>	<u>667.8</u>	+55%	<u>339.3</u>	<u>238.6</u>	+52%	165.2	121.7	+46%
Net financing costs							<u>(77.4)</u>	<u>(42.2)</u>	
Profit before tax, exceptionals and amortisation							87.8	79.5	+18%
Exceptional items and amortisation							<u>(102.8)</u>	<u>(2.8)</u>	
(Loss)/profit before taxation							<u>(15.0)</u>	<u>76.7</u>	

*At constant rates of exchange

Sunbelt & NationsRent – Proforma combined performance

	2005/6					2006/7					2007/8	
	Q1 \$m	Q2 \$m	Q3 \$m	Q4 \$m	FY \$m	Q1 \$m	Q2 \$m	Q3 \$m	Q4 \$m	FY \$m	Q1 \$m	
Revenue												
Sunbelt (as previously reported)	186.8	220.0	209.2	202.7	818.7	234.0	363.0	361.5	349.4	1,307.9	388.5	
NationsRent	<u>150.6</u>	<u>166.2</u>	<u>144.5</u>	<u>144.5</u>	<u>605.8</u>	<u>171.3</u>	<u>59.4</u>	<u>0.0</u>	<u>0.0</u>	<u>230.7</u>	<u>0.0</u>	
Pro-forma combined	<u>337.4</u>	<u>386.2</u>	<u>353.7</u>	<u>347.2</u>	<u>1,424.5</u>	<u>405.3</u>	<u>422.4</u>	<u>361.5</u>	<u>349.4</u>	<u>1,538.6</u>	<u>388.5</u>	
Growth						<u>20.1%</u>	<u>9.4%</u>	<u>2.2%</u>	<u>0.6%</u>	<u>8.0%</u>	<u>-4.1%</u>	
Operating profit												
Sunbelt (as previously reported)	38.4	57.6	41.8	37.7	175.5	57.1	78.1	58.1	59.8	253.1	84.8	
NationsRent	<u>11.4</u>	<u>14.8</u>	<u>(7.3)</u>	<u>(4.0)</u>	<u>14.9</u>	<u>10.7</u>	<u>8.5</u>	<u>0.0</u>	<u>0.0</u>	<u>19.2</u>	<u>0.0</u>	
Pro-forma combined	<u>49.8</u>	<u>72.4</u>	<u>34.5</u>	<u>33.7</u>	<u>190.4</u>	<u>67.8</u>	<u>86.6</u>	<u>58.1</u>	<u>59.8</u>	<u>272.3</u>	<u>84.8</u>	
Growth						<u>36.1%</u>	<u>19.7%</u>	<u>68.5%</u>	<u>77.5%</u>	<u>43.1%</u>	<u>25.1%</u>	
Operating margins	<u>14.8%</u>	<u>18.7%</u>	<u>9.8%</u>	<u>9.7%</u>	<u>13.4%</u>	<u>16.7%</u>	<u>20.5%</u>	<u>16.1%</u>	<u>17.1%</u>	<u>17.7%</u>	<u>21.8%</u>	

Stable free cashflow

	2002	2003	2004	2005	2006	2007	LTM July 2007
	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>
EBITDA before exceptional items	<u>194.4</u>	<u>150.1</u>	<u>147.0</u>	<u>169.5</u>	<u>224.7</u>	<u>310.3</u>	<u>339.3</u>
Cash inflow from operations before exceptional items	<u>194.2</u>	<u>157.3</u>	<u>140.0</u>	<u>164.8</u>	<u>215.2</u>	<u>319.3</u>	<u>346.9</u>
<i>Cash efficiency ratio</i>	99.9%	104.8%	95.2%	97.2%	95.8%	102.9%	102.2%
Maintenance capital expenditure	(101.8)	(74.7)	(74.8)	(95.6)	(149.9)	(213.1)	(242.2)
Proceeds from sale of used rental equipment	26.6	29.4	32.3	35.9	50.4	78.5	95.2
Non-rental capital expenditure	(15.8)	(14.5)	(8.1)	(5.4)	(16.8)	(32.3)	(33.5)
Tax (paid)/received	<u>(0.7)</u>	<u>0.7</u>	<u>0.1</u>	<u>(0.6)</u>	<u>(2.8)</u>	<u>(5.0)</u>	<u>(1.6)</u>
Free cash flow before interest	102.5	98.2	89.5	99.1	96.1	147.4	164.8
Interest paid (excluding exceptional interest)	<u>(46.2)</u>	<u>(41.4)</u>	<u>(32.9)</u>	<u>(30.2)</u>	<u>(38.7)</u>	<u>(64.2)</u>	<u>(67.8)</u>
Free cash flow after interest	<u>56.3</u>	<u>56.8</u>	<u>56.6</u>	<u>68.9</u>	<u>57.4</u>	<u>83.2</u>	<u>97.0</u>
Growth capital expenditure	(85.7)	(17.9)	0.0	(10.2)	(62.6)	(62.9)	(50.9)
Dividends paid	(11.3)	(9.3)	0.0	0.0	(2.0)	(7.0)	(7.0)
Acquisitions & disposals	(4.9)	(0.8)	15.2	0.5	(44.2)	(327.2)	(327.2)
Share issues	0.0	0.0	0.0	0.1	70.9	148.9	148.3
Exceptional costs & other	<u>16.2</u>	<u>(7.6)</u>	<u>(18.2)</u>	<u>(5.7)</u>	<u>(22.1)</u>	<u>(73.7)</u>	<u>(76.8)</u>
(Increase)/reduction in net debt	<u>(29.4)</u>	<u>21.2</u>	<u>53.6</u>	<u>53.6</u>	<u>(2.6)</u>	<u>(238.7)</u>	<u>(216.6)</u>